

Exhibit A

Detailed Description of AlixPartners' Fees and Hours by Matter Category



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Chapter 11 Process / Case Management
Code: 20008940PA0003.1.1

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/03/2025	AP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: internal workstream sync	0.8
02/03/2025	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: internal workstream sync	0.8
02/03/2025	JEC	Call with K. Percy and J. Clarrey (both AlixPartners) re: workstream updates	0.3
02/03/2025	JM	Meeting with J. Chan, J. Miller (AlixPartners) re: outstanding IT issues	0.3
02/03/2025	JM	Prepare for data retention meeting	0.4
02/03/2025	JM	Prepare for IT wind down workshop	0.4
02/03/2025	JM	Review IT budget model	0.9
02/03/2025	JM	Update application inventory with meeting notes from today	1.2
02/03/2025	JM	Update data retention plan	1.1
02/03/2025	JJ	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: internal workstream sync	0.8
02/03/2025	JC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: internal workstream sync	0.8
02/03/2025	JC	Meeting with J. Chan, J. Miller (AlixPartners) re: outstanding IT issues	0.3
02/03/2025	JC	Meeting with K. Percy, J. Chan (AlixPartners), J. Ramsden, R. Robins (BL) re: case update	0.7
02/03/2025	KP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: internal workstream sync	0.8
02/03/2025	KP	Meeting with K. Percy, J. Chan (AlixPartners), J. Ramsden, R. Robins (BL) re: case update	0.7
02/03/2025	KP	Call with K. Percy and J. Clarrey (both AlixPartners) re: workstream updates	0.3
02/03/2025	RMT	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: internal workstream sync	0.8
02/03/2025	RS	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: internal workstream sync	0.8
02/03/2025	SL	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: internal workstream sync	0.8
02/04/2025	JM	Meeting with J. Miller, R. Steere (AlixPartners) re: data retention	0.3
02/04/2025	JM	Call with K. Percy and J. Miller (AlixPartners) re: IT topics	0.2
02/04/2025	JM	Execute supplier specific engagement / negotiations	1.1
02/04/2025	JM	Update data retention plan	1.1
02/04/2025	KP	Call with K. Percy and J. Miller (AlixPartners) re: IT topics	0.2
02/04/2025	KP	Update the project workplan for ongoing and anticipated workstreams	1.8
02/04/2025	RS	Meeting with J. Miller, R. Steere (AlixPartners) re: data retention	0.3
02/05/2025	JM	Call with J. Kelley, C. Liyanapathirana, C. Eynon J. Kauffman, B. Young, B. Dickinson B. Barr, S. Mukundachar (BL) re: IT Wind Down Working Team Session - focusing on winding down short-term apps.	1.5
02/05/2025	JM	Call with M. Robey (BL) re: website apps to shut down	0.3
02/05/2025	JM	Execute follow ups on data retention	1.3
02/05/2025	JM	Provide files to BL IT for retention	0.8
02/05/2025	JM	Update application inventory post Variety / GB meeting	1.3
02/05/2025	JM	Update application inventory post website meeting	0.5
02/05/2025	JM	Update data retention go forward next steps	1.0



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/05/2025	JC	Meeting with J. Chan, R. Steere (AlixPartners) re: workstream update	0.5
02/05/2025	JC	Communicate with internal team re: outstanding workstreams	0.2
02/05/2025	JC	Call with J. Kelley, C. Liyanapathirana, C. Eynon J. Kauffman, B. Young, B. Dickinson B. Barr, S. Mukundachar (BL), J. Miller, J. Chan (AlixPartners) re: IT Wind Down Working Team Session - focusing on winding down short-term apps	1.5
02/05/2025	RS	Meeting with J. Chan, R. Steere (AlixPartners) re: workstream update	0.5
02/06/2025	JEC	Meeting with S. Piraino, K. Winiarski, E. Stern, others (all DPW) re: workstream updates	0.4
02/06/2025	JM	Execute supplier follow-ups	0.6
02/06/2025	JM	Meeting with K. Percy and J. Miller (AlixPartners) re: BL IT	0.5
02/06/2025	JM	Meeting with L. Freytag, S. Huff, and R. Farmer (BL) re: data retention personnel records	0.9
02/06/2025	JM	Prepare for meetings related to IT suppliers	0.9
02/06/2025	JM	Update application inventory	1.4
02/06/2025	JM	Update data retention list and plan	1.1
02/06/2025	JC	Meeting with K. Percy, J. Chan (AlixPartners) re: case update	0.2
02/06/2025	JC	Meeting with J. Ramsden, R. Robins (BL) re: workstream update	0.5
02/06/2025	KP	Meeting with K. Percy, J. Chan (AlixPartners) re: case update	0.2
02/06/2025	KP	Meeting with K. Percy and J. Miller (AlixPartners) re: BL IT	0.5
02/06/2025	RS	Examine docket for newly filed CNOs and fee applications	0.5
02/07/2025	AP	Meeting with K. Percy, J. Chan, J. Jang, A. Perrella, S. Lemack, R. Steere, R. Mecklenburg Tenorio and J. Clarrey (all AlixPartners) re: workstream updates and planning	0.7
02/07/2025	JEC	Meeting with K. Percy, J. Chan, J. Jang, A. Perrella, S. Lemack, R. Steere, R. Mecklenburg Tenorio and J. Clarrey (all AlixPartners) re: workstream updates and planning	0.7
02/07/2025	JM	Prepare for supplier meeting	0.4
02/07/2025	JM	Supplier meeting with J. Lally, L. Severson, T. Hallblade (Akamai), J. Kelley, R. Raman (BL) re: status	0.4
02/07/2025	JM	Update application portion of larger IT wind down summary plan – group apps into wind down categories	1.3
02/07/2025	JM	Update larger IT wind down summary plan	1.2
02/07/2025	JM	Update network portion of larger IT wind down plan	0.6
02/07/2025	JJ	Meeting with K. Percy, J. Chan, J. Jang, A. Perrella, S. Lemack, R. Steere, R. Mecklenburg Tenorio and J. Clarrey (all AlixPartners) re: workstream updates and planning	0.7
02/07/2025	JC	Meeting with K. Percy, J. Chan, J. Jang, A. Perrella, S. Lemack, R. Steere, R. Mecklenburg Tenorio and J. Clarrey (all AlixPartners) re: workstream updates and planning	0.7
02/07/2025	KP	Meeting with K. Percy, J. Chan, J. Jang, A. Perrella, S. Lemack, R. Steere, R. Mecklenburg Tenorio and J. Clarrey (all AlixPartners) re: workstream updates and planning	0.7



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02/07/2025	RMT	Meeting with K. Percy, J. Chan, J. Jang, A. Perrella, S. Lemack, R. Steere, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: workstream updates and planning	0.7
02/07/2025	RS	Meeting with K. Percy, J. Chan, J. Jang, A. Perrella, S. Lemack, R. Steere, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: workstream updates and planning	0.7
02/07/2025	RS	Meeting with J. Guenther, B. Green, S. Hutkai (BL) re: data retention plan	0.5
02/07/2025	RS	Prepare summary of tax data retention needs	0.5
02/07/2025	RS	Review CNO information and send request to BL team for payments	0.4
02/07/2025	SL	Meeting with K. Percy, J. Chan, J. Jang, A. Perrella, S. Lemack, R. Steere, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: workstream updates and planning	0.7
02/10/2025	AP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: case updates and work plan	0.8
02/10/2025	JEC	Meeting with K. Percy and J. Clarrey (both AlixPartners) re: workstream alignment	0.5
02/10/2025	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: case updates and work plan	0.8
02/10/2025	JM	Call with K. Percy and J. Miller (AlixPartners) re: catch up on various points and case status	0.5
02/10/2025	JM	Call with J. Guenther (BL) re: Catch up on Data Retention	0.5
02/10/2025	JM	Isolate apps with data retention implications	0.7
02/10/2025	JM	Execute IT supplier specific follow-ups	0.6
02/10/2025	JM	Refine summary IT wind down plan	1.1
02/10/2025	JM	Revise application wind down plan for apps with data retention requirements and for apps with sensitive data	0.9
02/10/2025	JM	Update data retention plan post meeting	0.9
02/10/2025	JM	Update IT wind down plan post IT team meeting	1.2
02/10/2025	JJ	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: case updates and work plan	0.8
02/10/2025	JC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: case updates and work plan	0.8
02/10/2025	KP	Call with K. Percy and J. Miller (AlixPartners) re: catch up on various points and case status	0.5
02/10/2025	KP	Meeting with K. Percy and J. Clarrey (both AlixPartners) re: workstream alignment	0.5
02/10/2025	KP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: case updates and work plan	0.8
02/10/2025	KP	Review wind down plan	0.6
02/10/2025	RMT	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: work plan discussion	0.8
02/10/2025	RS	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: work plan discussion	0.8
02/10/2025	RS	Analyze document tracker catalog for potential tax retention items	1.0
02/10/2025	RS	Prepare list of stores purchased and accompanying email for tax consultant	0.2



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02/10/2025	SL	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: case updates and work plan	0.8
02/11/2025	JEC	Meeting with R. Robins, J. Ramsden, M. Schlonsky, others (all BL), K. Percy and J. Clarrey (both AlixPartners) re: wind-down process updates	1.4
02/11/2025	JEC	Review workstream planning information	0.3
02/11/2025	JM	Call with J. Guenther; S. Hutmaki, K. Payne, R. Slayman, J. Unocic, D. Montesanti, L. Freytag, S. Huff, Shannon (BL) re: Open Payroll Tax claims - data retention requirements	0.4
02/11/2025	JM	Call with J. Kauffman, J. Chan, K. Percy (AlixPartners), JKelley, CLiyanapathirana, C Eynon, J Kauffman, B Young, B Dickinson, B Barr re: IT wind down working team - review/refine wind down plan.	1.0
02/11/2025	JM	Execute IT supplier specific follow-ups	1.0
02/11/2025	JM	Prepare for IT supplier related meetings	0.5
02/11/2025	JM	Send IT wind down debrief email to VW and GB	0.5
02/11/2025	JM	Update data retention next steps	0.9
02/11/2025	JM	Update data retention plan	1.1
02/11/2025	JM	Update IT wind down plan	1.0
02/11/2025	JC	Call with J. Kauffman, J. Chan, K. Percy (AlixPartners), JKelley, CLiyanapathirana, C Eynon, J Kauffman, B Young, B Dickinson, B Barr re: IT wind down working team - review/refine wind down plan.	1.0
02/11/2025	KP	Meeting with R. Robins, J. Ramsden, M. Schlonsky, others (all BL), K. Percy and J. Clarrey (both AlixPartners) re: wind-down process updates	1.4
02/11/2025	KP	Call with J. Kauffman, J. Chan, K. Percy (AlixPartners), JKelley, CLiyanapathirana, C Eynon, J Kauffman, B Young, B Dickinson, B Barr re: IT wind down working team - review/refine wind down plan.	1.0
02/11/2025	RS	Review final fee application for A&G Partners to understand payment requests	0.4
02/11/2025	RS	Review new emails and update tracker re: data retention	0.5
02/11/2025	RS	Review Kroll docket for professional fee applications and Certificate of No Objections	0.5
02/12/2025	JM	Call with J. Guenther (BL) re: data Retention Check In	1.0
02/12/2025	JM	Execute data retention follow ups	1.6
02/12/2025	JM	Execute IT supplier specific follow-ups	1.1
02/12/2025	JM	Track data retention next steps	0.7
02/12/2025	JM	Update data retention plan	1.2
02/13/2025	AP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), S. Piraino, J. Goldberger, A. Shpeen (DPW) re: workstream update	0.4
02/13/2025	AP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: work plan and case status	0.4
02/13/2025	JEC	Meeting with R. Robins, M. Schlonsky, M. Robey (all BL), S. Piraino (DPW), K. Percy and J. Clarrey (both AlixPartners) re: wind-down operations matters	1.0
02/13/2025	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), S. Piraino, J. Goldberger, A. Shpeen (DPW) re: workstream update	0.4



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02/13/2025	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: work plan and case status	0.4
02/13/2025	JM	Call with J. Guenther (BL) re: Follow up meeting on IT Data Retention	0.7
02/13/2025	JM	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: work plan and case status	0.4
02/13/2025	JM	Data retention follow ups and execution	1.6
02/13/2025	JM	Data retention plan updates	0.9
02/13/2025	JM	Execute IT supplier specific follow-ups	0.6
02/13/2025	JM	Prepare for IT supplier related meetings	0.5
02/13/2025	JM	Review IT cost forecast	0.5
02/13/2025	JJ	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), S. Piraino, J. Goldberger, A. Shpeen (DPW) re: workstream update	0.4
02/13/2025	JJ	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: work plan and case status	0.4
02/13/2025	JC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), S. Piraino, J. Goldberger, A. Shpeen (DPW) re: workstream update	0.4
02/13/2025	JC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: work plan and case status	0.4
02/13/2025	KP	Meeting with R. Robins, M. Schlonsky, M. Robey (all BL), S. Piraino (DPW), K. Percy and J. Clarrey (both AlixPartners) re: wind-down operations matters	1.0
02/13/2025	KP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), S. Piraino, J. Goldberger, A. Shpeen (DPW) re: workstream update	0.4
02/13/2025	KP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: work plan and case status	0.4
02/13/2025	RMT	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: work plan and case status	0.4
02/13/2025	RS	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), S. Piraino, J. Goldberger, A. Shpeen (DPW) re: workstream update	0.4
02/13/2025	RS	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: work plan and case status	0.4
02/13/2025	RS	Review list of ordinary course professionals	0.1
02/13/2025	SL	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), S. Piraino, J. Goldberger, A. Shpeen (DPW) re: workstream update	0.4



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02/13/2025	SL	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklenburg Tenorio, R. Steere, J. Miller (AlixPartners) re: work plan and case status	0.4
02/14/2025	JEC	Review workstream planning information	0.7
02/14/2025	JM	Address implications of data retention items via staffing and incremental funding	0.9
02/14/2025	JM	Clarify data retention items for personnel records, workers compensation, theft reports data, payroll, and customer data	1.9
02/14/2025	JM	Execute IT supplier specific follow-ups	0.9
02/14/2025	JM	Research requirements for data to be retained on network	0.8
02/14/2025	JM	Update status of data retention items	1.2
02/14/2025	JM	Validate data retention approach for payroll and workers compensation	0.8
02/14/2025	KP	Meeting with K. Kamalani (M3) re: review the budget and other outstanding Chapter 11 issues	0.7
02/14/2025	KP	Update the project workplan for ongoing and anticipated workstreams	1.7
02/17/2025	JM	Clarify customer data retention requirements	0.5
02/17/2025	JM	Conduct supplier research on Insight invoices	0.7
02/17/2025	JM	Execute data retention actions	0.6
02/17/2025	JM	Update application wind down plan	0.6
02/17/2025	JM	Update data retention plan	0.7
02/17/2025	JM	Update overall IT wind down plan	0.7
02/18/2025	JEC	Meeting with K. Percy, J. Clarrey, J. Chan (AlixPartners), J. Ramsden, R. Robins (BL) re: wind-down workstreams	1.4
02/18/2025	JM	Update payroll data retention solution design	0.8
02/18/2025	JM	Clarified data retention requirements to key stakeholders	1.1
02/18/2025	JM	Execute tax data retention open items	0.5
02/18/2025	JM	Follow-up on outstanding data retention to dos with BL contacts	0.5
02/18/2025	JM	Develop correspondence re: legal view on customer data scope for data retention and handover	0.7
02/18/2025	JM	Provide data record files to BL IT	0.5
02/18/2025	JM	Update data retention and application wind down plans	1.5
02/18/2025	JM	Update steps to execute 1099 data backup	0.6
02/18/2025	JC	Meeting with K. Percy, J. Clarrey, J. Chan (AlixPartners), J. Ramsden, R. Robins (BL) re: wind-down workstreams	1.4
02/18/2025	KP	Meeting with K. Percy, J. Clarrey, J. Chan (AlixPartners), J. Ramsden, R. Robins (BL) re: wind-down workstreams	1.4
02/19/2025	JEC	Review professional fee information to support ongoing administration	0.5
02/19/2025	JM	Conduct IT supplier research for potential invoice payment	0.7
02/19/2025	JM	Coordinate with BL IT team to identify data retention locations	0.7
02/19/2025	JM	Data retention plan execution for customer data, benefits data, shipping and receiving data	1.5
02/19/2025	JM	Review Variety Wholesale requirements for IT wind down contract and application needs	0.6
02/19/2025	JM	Update data retention plan	2.7
02/19/2025	JM	Participate in meeting with J. Guenther (BL) re: data retention	0.7



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02/19/2025	JM	Send out data retention plan with descriptions to BL team	0.2
02/19/2025	KP	Update the project workplan for ongoing and anticipated workstreams	1.6
02/20/2025	AP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), S. Piraino, J. Goldberger, A. Shpeen (DPW) re: open discussion items	0.3
02/20/2025	AP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklenburg Tenorio, R. Steere, J. Miller (AlixPartners) re: workstream check-in	0.8
02/20/2025	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklenburg Tenorio, R. Steere, J. Miller (AlixPartners) re: workstream check-in	0.8
02/20/2025	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), S. Piraino, J. Goldberger, A. Shpeen (DPW) re: open discussion items	0.3
02/20/2025	JM	Participate in meeting with J. Miller, K. Percy (both AlixPartners) re: IT check in	0.2
02/20/2025	JM	Participate in meeting with J. Miller, K. Percy (both AlixPartners), A. Rival (ADP), and D. Montesanti, S. Huff, L. Freytag, J. Guenther, K. Cho, M. Robey, S. Hutkai, R. Slayman, K. Payne (all BL) re: payroll open items and data retention	0.9
02/20/2025	JM	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklenburg Tenorio, R. Steere, J. Miller (AlixPartners) re: workstream check-in	0.8
02/20/2025	JM	Update payroll process design for data retention	0.5
02/20/2025	JM	Build list of data retention questions for BL IT team	0.8
02/20/2025	JM	Participate in meeting with J. Guenther (BL) re: data retention	1.2
02/20/2025	JM	Prepare for IT supplier related meetings	0.5
02/20/2025	JM	Execute IT supplier specific follow-ups	1.5
02/20/2025	JJ	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), S. Piraino, J. Goldberger, A. Shpeen (DPW) re: open discussion items	0.3
02/20/2025	JJ	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklenburg Tenorio, R. Steere, J. Miller (AlixPartners) re: workstream check-in	0.8
02/20/2025	JC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), S. Piraino, J. Goldberger, A. Shpeen (DPW) re: open discussion items	0.3
02/20/2025	JC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklenburg Tenorio, R. Steere, J. Miller (AlixPartners) re: workstream check-in	0.8
02/20/2025	KP	Participate in meeting with J. Miller, K. Percy (both AlixPartners) re: IT check in	0.2



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/20/2025	KP	Participate in meeting with J. Miller, K. Percy (both AlixPartners), A. Rival (ADP), and D. Montesanti, S. Huff, L. Freytag, J. Guenther, K. Cho, M. Robey, S. Hutkai, R. Slayman, K. Payne (all BL) re: payroll open items and data retention	0.9
02/20/2025	KP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), S. Piraino, J. Goldberger, A. Shpeen (DPW) re: open discussion items	0.3
02/20/2025	KP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: workstream check-in	0.8
02/20/2025	KP	Prepare for meeting with payroll provider and BL re: payroll open items and data retention	0.9
02/20/2025	RMT	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: workstream check-in	0.8
02/20/2025	RS	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), S. Piraino, J. Goldberger, A. Shpeen (DPW) re: open discussion items	0.3
02/20/2025	RS	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: workstream check-in	0.8
02/20/2025	RS	Scan docket for additional fee statements and CNOs	0.4
02/20/2025	SL	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), S. Piraino, J. Goldberger, A. Shpeen (DPW) re: open discussion items	0.3
02/20/2025	SL	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: workstream check-in	0.8
02/21/2025	JM	Adjusted planned file structure for back up data records	0.7
02/21/2025	JM	Clarify IT staffing needs and align them with BL staffing plan for wind down	0.5
02/21/2025	JM	Clarify IT wind down plans for specific IT suppliers	1.1
02/21/2025	JM	Plan wind down for corporate headquarters network equipment and printer environment	1.2
02/21/2025	JM	Prepare for IT wind down working team meeting	0.5
02/21/2025	JM	Understand scope of corporate headquarters network equipment and printer environment	0.7
02/21/2025	RS	Scan docket for additional CNOs	0.6
02/24/2025	AP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: internal workstream sync	0.9
02/24/2025	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: internal workstream sync	0.9
02/24/2025	JM	Participate in meeting with J. Miller, K. Percy (both AlixPartners) and C. Eynon, J. Guenther, J. Kelley (all BL) re: cloud storage	0.3



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/24/2025	JM	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: internal workstream sync	0.9
02/24/2025	JM	Participate in meeting with J. Guenther (BL) re: data retention	1.0
02/24/2025	JM	Gather support and tracking information for IT meetings	0.8
02/24/2025	JM	Refine process for specific IT supplier and the creation of 1042s and 1099s	0.8
02/24/2025	JM	Update data retention and wind down plans	1.2
02/24/2025	JM	Update next steps related to data retention	1.1
02/24/2025	JJ	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: internal workstream sync	0.9
02/24/2025	JC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: internal workstream sync	0.9
02/24/2025	KP	Participate in meeting with J. Miller, K. Percy (both AlixPartners) and C. Eynon, J. Guenther, J. Kelley (all BL) re: cloud storage	0.3
02/24/2025	KP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: internal workstream sync	0.9
02/24/2025	RMT	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: internal workstream sync	0.9
02/24/2025	RS	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: internal workstream sync	0.9
02/24/2025	SL	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: internal workstream sync	0.9
02/25/2025	JEC	Meeting with K. Percy, J. Clarrey, J. Chan (AlixPartners), J. Ramsden, R. Robins (BL) re: open issues	1.5
02/25/2025	JM	Address various one off staffing needs for IT, to support the wind down	0.7
02/25/2025	JM	Align IT staffing with IT wind down and data retention needs	1.5
02/25/2025	JM	Clarify wind down plans for specific IT suppliers	1.1
02/25/2025	JM	Execute data retention follow ups on 1099s, 1042s, payroll, personnel records, and legal case records	1.3
02/25/2025	JM	Execute IT supplier specific follow-ups	1.3
02/25/2025	JC	Meeting with K. Percy, J. Clarrey, J. Chan (AlixPartners), J. Ramsden, R. Robins (BL) re: open issues	1.5
02/25/2025	KP	Meeting with K. Percy, J. Clarrey, J. Chan (AlixPartners), J. Ramsden, R. Robins (BL) re: open issues	1.5
02/25/2025	KP	Update the project workplan for ongoing and anticipated workstreams	1.9
02/25/2025	RS	Call with S. Churchill, D. Butz (Morris Nichols) re: tax motion	0.3
02/26/2025	JM	Address various one off staffing needs for IT	1.5
02/26/2025	JM	Participate in meeting with J. Guenther (BL) re: data retention	0.6
02/26/2025	JM	Prepare for IT supplier related meetings	0.6



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/26/2025	JM	Execute IT supplier specific follow-ups	1.1
02/26/2025	JM	Update data retention plan	1.5
02/27/2025	AP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: case updates and workstreams	0.8
02/27/2025	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: case updates and workstreams	0.8
02/27/2025	JEC	Meeting with S. Piraino, K. Winiarski, E. Stern (all DPW), K. Percy, J. Jang, R. Steere, S. Lemack, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: workstream updates	0.4
02/27/2025	JEC	Meeting with S. Hutkai (BL) and accounting services provider re: retention matters	0.3
02/27/2025	JM	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: case updates and workstreams	0.8
02/27/2025	JM	Review OnBase document extraction progress with P. Kumar (BL)	0.8
02/27/2025	JM	Facilitate Point of Sale source code transfer to Variety	0.7
02/27/2025	JM	Review legal record collection requirements for retention purposes	0.6
02/27/2025	JM	Finalize supplier contract rejections	1.5
02/27/2025	JJ	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: case updates and workstreams	0.8
02/27/2025	JJ	Meeting with S. Piraino, K. Winiarski, E. Stern (all DPW), K. Percy, J. Jang, R. Steere, S. Lemack, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: workstream updates	0.4
02/27/2025	JC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: case updates and workstreams	0.8
02/27/2025	KP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: case updates and workstreams	0.8
02/27/2025	KP	Meeting with S. Piraino, K. Winiarski, E. Stern (all DPW), K. Percy, J. Jang, R. Steere, S. Lemack, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: workstream updates	0.4
02/27/2025	KP	Meeting with K. Kamalani (M3) re: review the budget and other outstanding Chapter 11 issues	0.8
02/27/2025	RMT	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: case updates and workstreams	0.8
02/27/2025	RMT	Meeting with S. Piraino, K. Winiarski, E. Stern (all DPW), K. Percy, J. Jang, R. Steere, S. Lemack, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: workstream updates	0.4



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/27/2025	RS	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: case updates and workstreams	0.8
02/27/2025	RS	Meeting with S. Piraino, K. Winiarski, E. Stern (all DPW), K. Percy, J. Jang, R. Steere, S. Lemack, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: workstream updates	0.4
02/27/2025	RS	Update fee application tracker with new filings	0.5
02/27/2025	SL	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, J. Miller (AlixPartners) re: case updates and workstreams	0.8
02/27/2025	SL	Meeting with S. Piraino, K. Winiarski, E. Stern (all DPW), K. Percy, J. Jang, R. Steere, S. Lemack, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: workstream updates	0.4
02/28/2025	JM	Clarify Interchange case data retention to dos	0.5
02/28/2025	JM	Close out POS source code transfer	0.5
02/28/2025	JM	Finalize legal case data gathering	0.5
02/28/2025	JM	Research apps using application inventory data	0.6
02/28/2025	JM	Review cost implications and strategy for specific IT suppliers	0.6
02/28/2025	JM	Update application wind down plan	0.7
02/28/2025	JM	Update data retention plan	1.2
02/28/2025	JM	Update overall IT wind down plan	1.3
Total Professional Hours			201.7



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PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,415	26.9	38,063.50
Jason Miller	\$1,250	108.9	136,125.00
Job Chan	\$1,225	13.7	16,782.50
Jarod E Clarrey	\$1,150	14.6	16,790.00
Sam Lemack	\$980	6.3	6,174.00
Anthony Perrella	\$850	5.9	5,015.00
Rosa Mecklemburg Tenorio	\$810	5.6	4,536.00
Jimmy Jang	\$810	6.3	5,103.00
Rowan Steere	\$685	13.5	9,247.50
Total Professional Hours and Fees		201.7	\$ 237,836.50



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Re: Cash / Liquidity Matters
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/03/2025	AP	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Schroeder, J. Caruso, S. Hutkai (BL) re: daily cash meeting	0.5
02/03/2025	AP	Develop updated cash flow budget for extended period	2.2
02/03/2025	AP	Develop weekly severance estimate for cash flow forecast	1.1
02/03/2025	AP	Review disbursements schedule provided by company	1.4
02/03/2025	AP	Review latest professional fee invoices	0.7
02/03/2025	AP	Review payroll run rate detail developed by company	1.6
02/03/2025	JEC	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Schroeder, J. Caruso, S. Hutkai (BL) re: daily cash meeting	0.5
02/03/2025	JJ	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Schroeder, J. Caruso, S. Hutkai (BL) re: daily cash meeting	0.5
02/03/2025	JJ	Meeting with I. Pinchuk, J. Bartoff (BL) re: release of customs related letter of credit	0.3
02/03/2025	JJ	Review critical vendor invoices including the amounts previously outstanding and assessing disbursement needs	1.7
02/03/2025	JJ	Review the past week liquidity budget reconciliation file sent by buyer advisor	1.7
02/03/2025	KP	Meeting with K. Percy, R. Steere (AlixPartners), S. Hutkai, B. Green (BL) re: tax disputes	0.5
02/03/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: budgets and cash flow forecast	0.9
02/03/2025	RMT	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Schroeder, J. Caruso, S. Hutkai (BL) re: daily cash meeting	0.5
02/03/2025	RS	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Schroeder, J. Caruso, S. Hutkai (BL) re: daily cash meeting	0.5
02/03/2025	RS	Meeting with K. Percy, R. Steere (AlixPartners), S. Hutkai, B. Green (BL) re: tax disputes	0.5
02/03/2025	RS	Analyze Texas inventory and FF&E sales	0.4
02/03/2025	RS	Prepare summary of additional week 3 disbursements for operating and wind down budgets	0.8
02/03/2025	RS	Review APA and agency agreement re: treatment of property tax	0.3
02/03/2025	RS	Summarize week 3 budget checks paid to landlords for lease administration	0.6
02/03/2025	RS	Update professional fee tracking file	0.3
02/04/2025	AP	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Schroeder, J. Caruso, S. Hutkai (BL) re: daily cash meeting	0.4
02/04/2025	AP	Develop payroll and severance analysis for updated forecast	1.9
02/04/2025	AP	Review filed professional fee applications	1.2
02/04/2025	AP	Update extended cash flow budget with payroll and severance assumptions	1.1
02/04/2025	AP	Update extended cash flow budget with update utility expenses	1.4
02/04/2025	AP	Update extended cash flow budget with updated benefits accruals provided by company	1.6
02/04/2025	JEC	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Schroeder, J. Caruso, S. Hutkai (BL) re: daily cash meeting	0.4
02/04/2025	JJ	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Schroeder, J. Caruso, S. Hutkai (BL) re: daily cash meeting	0.5
02/04/2025	JJ	Prepare weekly liquidity variance file	3.0
02/04/2025	JJ	Review the reconciliation file prepared by buyer financial advisor	1.8



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02/04/2025	JJ	Review weekly variance file- investigating into favorable and unfavorable variance	2.5
02/04/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: budgets and cash flow forecast	0.7
02/04/2025	RMT	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Schroeder, J. Caruso, S. Hutkai (BL) re: daily cash meeting	0.5
02/04/2025	RS	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Schroeder, J. Caruso, S. Hutkai (BL) re: daily cash meeting	0.5
02/04/2025	RS	Adjust week 3 budget based on agreed rent reallocations	0.2
02/04/2025	RS	Analyze utility deposits at store locations	0.2
02/04/2025	RS	Analyze weekly rent payment detail provided by lease administration	0.5
02/04/2025	RS	Prepare emails to M3 re: budgets and payments	0.3
02/04/2025	RS	Remove pre-payments from weekly lease payment file	0.4
02/04/2025	RS	Review week 3 rent check detail and bifurcate between budgets	0.5
02/04/2025	RS	Search docket for OCP and retained professionals	0.5
02/04/2025	RS	Update professional fee accrual and fee application file	1.2
02/05/2025	AP	Meeting with A. Perrella, J. Jang, R. Steere (AlixPartners), B. Lytle, A. Patel (M3) re: budget discussion	0.5
02/05/2025	AP	Meeting with S. Raver, J. Christy, J. Caruso, others (all BL), J. Jang, R. Steere, A. Perrella, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: daily finance sync	0.6
02/05/2025	AP	Develop IT accruals schedule	2.1
02/05/2025	AP	Develop IT cash disbursements schedule	1.9
02/05/2025	AP	Update extended cash flow budget with insurance accrual estimates	1.1
02/05/2025	AP	Update extended cash flow budget with rent assumptions	1.3
02/05/2025	JEC	Meeting with S. Raver, J. Christy, J. Caruso, others (all BL), J. Jang, R. Steere, A. Perrella, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: daily finance synch	0.6
02/05/2025	JJ	Meeting with J. Jang, R. Steere (AlixPartners), B. Green (BL) re: sales tax allocations	0.3
02/05/2025	JJ	Meeting with A. Perrella, J. Jang, R. Steere (AlixPartners), B. Lytle, A. Patel (M3) re: budget discussion	0.5
02/05/2025	JJ	Meeting with S. Raver, J. Christy, J. Caruso, others (all BL), J. Jang, R. Steere, A. Perrella, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: daily finance synch	0.6
02/05/2025	JJ	Review critical invoices to assess disbursement decisions	1.1
02/05/2025	JJ	Review outstanding exposure and recovery time line of customs related LC	1.1
02/05/2025	JJ	Review the liquidity variance reconciliation file to ensure alignment with buyer financial advisor	1.5
02/05/2025	JJ	Review the reconciliation file prepared by the buyer financial advisor as well as resolving adhoc liquidity related inquiries	2.4
02/05/2025	JJ	Meeting with K. Percy, J. Jang, R. Steere (AlixPartners), K. Kamalani, B. Lytle, A. Patel (M3) re: weekly budget call	0.4
02/05/2025	KP	Meeting with K. Percy, J. Jang, R. Steere (AlixPartners), K. Kamalani, B. Lytle, A. Patel (M3) re: weekly budget call	0.4



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/05/2025	RMT	Meeting with S. Raver, J. Christy, J. Caruso, others (all BL), J. Jang, R. Steere, A. Perrella, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: daily finance synch	0.6
02/05/2025	RS	Meeting with J. Jang, R. Steere (AlixPartners), B. Green (BL) re: sales tax allocations	0.3
02/05/2025	RS	Meeting with A. Perrella, J. Jang, R. Steere (AlixPartners), B. Lytle, A. Patel (M3) re: budget discussion	0.5
02/05/2025	RS	Meeting with S. Raver, J. Christy, J. Caruso, others (all BL), J. Jang, R. Steere, A. Perrella, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: daily finance synch	0.6
02/05/2025	RS	Meeting with K. Percy, J. Jang, R. Steere (AlixPartners), K. Kamalani, B. Lytle, A. Patel (M3) re: weekly budget call	0.4
02/06/2025	AP	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (others (all BL)) re: daily cash meeting	0.5
02/06/2025	AP	Develop disbursement categorization schedule	1.4
02/06/2025	AP	Review disbursement schedule provided by company	0.9
02/06/2025	AP	Review professional fee payment status	0.7
02/06/2025	AP	Update extended cash flow budget with benefits assumptions	0.9
02/06/2025	AP	Update extended cash flow budget with payroll and severance assumptions	1.4
02/06/2025	AP	Update IT cash disbursements schedule	1.8
02/06/2025	JEC	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (others (all BL)) re: daily cash meeting	0.5
02/06/2025	JJ	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (others (all BL)) re: daily cash meeting	0.5
02/06/2025	JJ	Prepare weekly ending funding request file	3.0
02/06/2025	JJ	Review disbursement bucketing reconciliation file and investigating nature of payments	1.2
02/06/2025	JJ	Review next week's outbound transportation volume	0.9
02/06/2025	JJ	Review the liquidity variance related to payroll	1.4
02/06/2025	RMT	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (others (all BL)) re: daily cash meeting	0.5
02/06/2025	RS	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (others (all BL)) re: daily cash meeting	0.5
02/06/2025	RS	Assess cash forecast disbursement detail according to budgets for weeks 1 to 3	1.3
02/06/2025	RS	Prepare adjustments to budget allocations based on conversations with M3	0.8
02/06/2025	RS	Prepare list of additional cash outlays for updated budget	0.2
02/06/2025	RS	Prepare rent forecast for updated budget	0.6
02/07/2025	AP	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (others (all BL)) re: daily cash meeting	0.5



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/07/2025	AP	Meeting with K. Percy, A. Perrella, J. Jang (AlixPartners) re: Forecast of Extended Budget	1.0
02/07/2025	AP	Respond to emails from company re: payroll and severance estimates	0.4
02/07/2025	AP	Update extended cash flow budget with payroll and severance assumptions	1.4
02/07/2025	AP	Update extended cash flow budget with rent assumptions	1.8
02/07/2025	AP	Update IT accruals schedule	2.4
02/07/2025	JEC	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (others (all BL)) re: daily cash meeting	0.5
02/07/2025	JJ	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (others (all BL)) re: daily cash meeting	0.5
02/07/2025	JJ	Meeting with K. Percy, A. Perrella, J. Jang (AlixPartners) re: Forecast of Extended Budget	1.0
02/07/2025	JJ	Analyze questions from the UCC on liquidity related topics and preparing responses	1.3
02/07/2025	JJ	Prepare preliminary insurance expense forecast	1.3
02/07/2025	JJ	Review prior week sale and analysis of GOLV	1.4
02/07/2025	JJ	Review vendor specific invoices and assessing disbursement need	1.7
02/07/2025	KP	Meeting with K. Percy, A. Perrella, J. Jang (AlixPartners) re: Forecast of Extended Budget	1.0
02/07/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: budgets and cash flow forecast	1.6
02/07/2025	RMT	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (others (all BL)) re: daily cash meeting	0.5
02/07/2025	RS	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (others (all BL)) re: daily cash meeting	0.5
02/07/2025	RS	Analyze historical cash disbursement detail	0.7
02/07/2025	RS	Convert Texas tax assessments from pdf to excel and cleanse data	0.3
02/07/2025	RS	Create analysis of Texas tax assessments and potential savings	0.6
02/07/2025	RS	Cross reference various files to add vendor ID and invoice numbers into payment details for wind down budget	0.6
02/07/2025	RS	Prepare budget reallocation files	0.5
02/10/2025	AP	Meeting with A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (others (all BL)) re: daily cash meeting	0.6
02/10/2025	AP	Email correspondence with company re: payroll data	0.9
02/10/2025	AP	Update liquidator invoice tracker	1.6
02/10/2025	AP	Update payroll and severance estimates per data received from company	1.4
02/10/2025	AP	Update wind down budget per latest disbursement assumptions	1.7
02/10/2025	JJ	Initial review of the disbursements made prior week and assessing for information accuracy	3.0
02/10/2025	JJ	Update of the inventory balance as well as review of past week sales trend	1.1



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02/10/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: budgets and cash flow forecast	1.2
02/10/2025	RMT	Meeting with A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (others (all BL)) re: daily cash meeting	0.6
02/10/2025	RS	Meeting with A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (others (all BL)) re: daily cash meeting	0.6
02/10/2025	RS	Call with C. Smith (GBRP) re: lease payments	0.2
02/10/2025	RS	Prepare preliminary week 4 rent payments for budget reconciliation	0.8
02/10/2025	RS	Review lease payment request and provide approval	0.2
02/11/2025	AP	Meeting with K. Percy, A. Perrella, J. Jang, R. Steere (AlixPartners), B. Lytle, K. Kamalani, A. Patel (M3) re: Budget Discussion	0.5
02/11/2025	AP	Meeting with A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Hutkai, J. Caruso, J. Christy (BL) re: daily finance meeting	0.5
02/11/2025	AP	Update wind down budget per latest disbursement assumptions	1.4
02/11/2025	AP	Update wind down budget per latest IT disbursement estimates	1.2
02/11/2025	AP	Update wind down budget per latest payroll estimates	1.6
02/11/2025	JJ	Meeting with K. Percy, A. Perrella, J. Jang, R. Steere (AlixPartners), B. Lytle, K. Kamalani, A. Patel (M3) re: budget	0.5
02/11/2025	JJ	Meeting with A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Hutkai, J. Caruso, J. Christy (BL) re: daily finance meeting	0.5
02/11/2025	JJ	Compile status of most critical outstanding invoices and providing guidance on next steps	1.4
02/11/2025	JJ	Prepare weekly variance liquidity reporting	1.9
02/11/2025	JJ	Review reconciliation file prepared by buyer financial advisor and obtaining support for bucketing	1.8
02/11/2025	JJ	Review weekly benefits payment and preparing allocation between different category	1.7
02/11/2025	KP	Meeting with K. Percy, A. Perrella, J. Jang, R. Steere (AlixPartners), B. Lytle, K. Kamalani, A. Patel (M3) re: Budget Discussion	0.5
02/11/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: budgets and cash flow forecast	1.3
02/11/2025	RMT	Meeting with A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Hutkai, J. Caruso, J. Christy (BL) re: daily finance meeting	0.5
02/11/2025	RS	Meeting with K. Percy, A. Perrella, J. Jang, R. Steere (AlixPartners), B. Lytle, K. Kamalani, A. Patel (M3) re: Budget Discussion	0.5
02/11/2025	RS	Meeting with A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Hutkai, J. Caruso, J. Christy (BL) re: daily finance meeting	0.5
02/11/2025	RS	Develop correspondence with BL team re: lease sale payment	0.1
02/12/2025	AP	Meeting with J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), K. Kamalani, B. Lytle, A. Patel (M3) re: weekly budget call	0.5
02/12/2025	AP	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Christy, J. Caruso, S. Hutkai (BL) re: daily cash meeting	0.5
02/12/2025	AP	Review disbursement tracker provided by company	1.2
02/12/2025	AP	Review IT contract tracker	2.4



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02/12/2025	JEC	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Christy, J. Caruso, S. Hutkai (BL) re: daily cash meeting	0.5
02/12/2025	JJ	Meeting with J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), K. Kamalani, B. Lytle, A. Patel (M3) re: weekly budget call	0.5
02/12/2025	JJ	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Christy, J. Caruso, S. Hutkai (BL) re: daily cash meeting	0.5
02/12/2025	JJ	Correspondence with BL team re: obtaining support items to reconcile different bucketing issues	2.7
02/12/2025	JJ	Review the current most updated budget for store sale extension	1.9
02/12/2025	JJ	Send correspondence on the next steps re: outstanding critical invoices that need to be paid	1.9
02/12/2025	JC	Meeting with J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), K. Kamalani, B. Lytle, A. Patel (M3) re: weekly budget call	0.5
02/12/2025	RMT	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Christy, J. Caruso, S. Hutkai (BL) re: daily cash meeting	0.5
02/12/2025	RS	Meeting with J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), K. Kamalani, B. Lytle, A. Patel (M3) re: weekly budget call	0.5
02/12/2025	RS	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Christy, J. Caruso, S. Hutkai (BL) re: daily cash meeting	0.5
02/12/2025	RS	Prepare analysis of escrow account funding	0.5
02/12/2025	RS	Review wire confirmations for payments and send email to BL treasury team	0.2
02/12/2025	RS	Update professional fee rollforward based on actual fee applications filed	0.5
02/12/2025	RS	Update week 4 rent reconciliation files for budget purposes	0.5
02/13/2025	AP	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Christy, C. Dyett, J. Caruso, S. Hutkai, M. Robey (BL) re: daily liquidity meeting	0.5
02/13/2025	AP	Review disbursement tracker provided by company	1.4
02/13/2025	AP	Review updated professional fee estimates provided	1.1
02/13/2025	AP	Update wind down budget per comments from team	1.2
02/13/2025	AP	Update wind down budget per latest benefits assumptions	1.8
02/13/2025	AP	Update wind down budget per latest payroll assumptions	0.8
02/13/2025	JEC	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Christy, C. Dyett, J. Caruso, S. Hutkai, M. Robey (BL) re: daily liquidity meeting	0.5
02/13/2025	JJ	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Christy, C. Dyett, J. Caruso, S. Hutkai, M. Robey (BL) re: daily liquidity meeting	0.5
02/13/2025	JJ	Correspondence with different stakeholders to work out IT related disbursements and layering plans	2.5
02/13/2025	JJ	Prepare weekly funding request file	2.6
02/13/2025	JJ	Send correspondence around the most critical disbursement needs and compiling facts to determine right next steps	2.3
02/13/2025	KP	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Christy, C. Dyett, J. Caruso, S. Hutkai, M. Robey (BL) re: daily liquidity meeting	0.5



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02/13/2025	RMT	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Christy, C. Dyett, J. Caruso, S. Hutkai, M. Robey (BL) re: daily liquidity meeting	0.5
02/13/2025	RS	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Christy, C. Dyett, J. Caruso, S. Hutkai, M. Robey (BL) re: daily liquidity meeting	0.5
02/13/2025	RS	Prepare variance analysis for professional fee forecast and funding availability	1.5
02/14/2025	AP	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Christy, C. Dyett, J. Caruso, S. Hutkai, M. Robey (BL) re: daily liquidity meeting	0.5
02/14/2025	AP	Email correspondence with company re: payroll data	1.1
02/14/2025	AP	Review disbursement tracker provided by company	1.2
02/14/2025	AP	Review professional fee invoices	0.7
02/14/2025	AP	Update IT Tracker for cash forecast	0.9
02/14/2025	AP	Update wind down budget per comments from company	1.3
02/14/2025	JEC	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Christy, C. Dyett, J. Caruso, S. Hutkai, M. Robey (BL) re: daily liquidity meeting	0.5
02/14/2025	JJ	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Christy, C. Dyett, J. Caruso, S. Hutkai, M. Robey (BL) re: daily liquidity meeting	0.5
02/14/2025	JJ	Calibrating and finalizing the store extension budget through variance analysis	1.0
02/14/2025	JJ	Prepare components of updated budget for store extension	3.0
02/14/2025	JJ	Reconciling weekly liquidity expense classification	2.8
02/14/2025	KP	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Christy, C. Dyett, J. Caruso, S. Hutkai, M. Robey (BL) re: daily liquidity meeting	0.5
02/14/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: budgets and cash flow forecast	1.5
02/14/2025	RMT	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Christy, C. Dyett, J. Caruso, S. Hutkai, M. Robey (BL) re: daily liquidity meeting	0.5
02/14/2025	RS	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Christy, C. Dyett, J. Caruso, S. Hutkai, M. Robey (BL) re: daily liquidity meeting	0.5
02/14/2025	RS	Meeting with B. Lytle, A. Patel (M3) re: Liquidity Budget Reconciliation	0.5
02/18/2025	AP	Meeting with S. Hutkai, M. Robey, J. Caruso, others (all BL), K. Percy, A. Perrella, R. Mecklemburg Tenorio, R. Steere, J. Clarrey (all AlixPartners) re: daily finance sync	0.5
02/18/2025	AP	Email correspondence with company re: insurance data	1.3
02/18/2025	AP	Review cash flow payroll source data	1.6
02/18/2025	AP	Review insurance list	1.4
02/18/2025	AP	Review payroll and benefits variances	1.7



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02/18/2025	JEC	Meeting with S. Hutkai, M. Robey, J. Caruso, others (all BL), K. Percy, A. Perrella, R. Mecklenburg Tenorio, R. Steere, J. Clarrey (all AlixPartners) re: daily finance sync	0.5
02/18/2025	JJ	Calibration of weekly liquidity variance file with focus on benefits split	2.0
02/18/2025	JJ	Review IT contracts to develop disbursement arrangement	1.9
02/18/2025	JJ	Prepare weekly liquidity budget report	3.0
02/18/2025	JJ	Review the weekly final week supply chain forecast	1.1
02/18/2025	KP	Meeting with S. Hutkai, M. Robey, J. Caruso, others (all BL), K. Percy, A. Perrella, R. Mecklenburg Tenorio, R. Steere, J. Clarrey (all AlixPartners) re: daily finance sync	0.5
02/18/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: budgets and cash flow forecast	1.6
02/18/2025	RMT	Meeting with S. Hutkai, M. Robey, J. Caruso, others (all BL), K. Percy, A. Perrella, R. Mecklenburg Tenorio, R. Steere, J. Clarrey (all AlixPartners) re: daily finance sync	0.5
02/18/2025	RS	Meeting with S. Hutkai, M. Robey, J. Caruso, others (all BL), K. Percy, A. Perrella, R. Mecklenburg Tenorio, R. Steere, J. Clarrey (all AlixPartners) re: daily finance sync	0.5
02/18/2025	RS	Finalize week 4 rent payment budget reconciliation	0.7
02/18/2025	RS	Prepare final reconciliation and adjustments to budget for week 4 rent	1.5
02/18/2025	RS	Review and provide approval of weekly payments	1.1
02/19/2025	AP	Meeting with S. Hutkai, M. Robey, J. Caruso, others (all BL), K. Percy, J. Jang, A. Perrella, R. Mecklenburg Tenorio, R. Steere, J. Clarrey (all AlixPartners) re: daily finance sync	0.5
02/19/2025	AP	Develop comparison analysis of payroll forecasts	1.6
02/19/2025	AP	Review budget proposal from GBRP advisors	1.3
02/19/2025	AP	Review disbursement tracker provided by company	1.1
02/19/2025	AP	Review professional fee payment status	0.7
02/19/2025	AP	Update IT disbursement tracker and forecast	1.7
02/19/2025	JEC	Meeting with S. Hutkai, M. Robey, J. Caruso, others (all BL), K. Percy, J. Jang, A. Perrella, R. Mecklenburg Tenorio, R. Steere, J. Clarrey (all AlixPartners) re: daily finance synch	0.5
02/19/2025	JJ	Meeting with S. Hutkai, M. Robey, J. Caruso, others (all BL), K. Percy, J. Jang, A. Perrella, R. Mecklenburg Tenorio, R. Steere, J. Clarrey (all AlixPartners) re: daily finance synch	0.5
02/19/2025	JJ	Compile information on the most critical outstanding invoices and preparing go-forward plans	1.7
02/19/2025	JJ	Compile information re: necessary steps to close down the distribution center in a timely fashion	0.8
02/19/2025	JJ	Detailed investigation of corporate payroll weekly run rate	3.0
02/19/2025	KP	Meeting with S. Hutkai, M. Robey, J. Caruso, others (all BL), K. Percy, J. Jang, A. Perrella, R. Mecklenburg Tenorio, R. Steere, J. Clarrey (all AlixPartners) re: daily finance synch	0.5
02/19/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: budgets and cash flow forecast	1.8



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02/19/2025	RMT	Meeting with S. Hutkai, M. Robey, J. Caruso, others (all BL), K. Percy, J. Jang, A. Perrella, R. Mecklemburg Tenorio, R. Steere, J. Clarrey (all AlixPartners) re: daily finance synch	0.5
02/19/2025	RS	Meeting with S. Hutkai, M. Robey, J. Caruso, others (all BL), K. Percy, J. Jang, A. Perrella, R. Mecklemburg Tenorio, R. Steere, J. Clarrey (all AlixPartners) re: daily finance synch	0.5
02/19/2025	RS	Analyze consignment sales detail	0.8
02/19/2025	RS	Communicate with BL payables team re: payment detail variance	0.8
02/19/2025	RS	Send emails to DPW re: budget calculations	0.5
02/20/2025	AP	Review disbursement tracker by vendor	1.2
02/20/2025	AP	Review disbursement tracker provided by company	0.9
02/20/2025	AP	Update payroll comparison analysis	1.4
02/20/2025	JEC	Meeting with S. Hutkai, M. Robey, J. Caruso, others (all BL), R. Mecklemburg Tenorio, J. Clarrey (both AlixPartners) re: daily finance synch	0.4
02/20/2025	JJ	Meeting with J. Jang, R. Steere (AlixPartners), B. Lytle, A. Patel (M3) re: week 6 budget comments	0.4
02/20/2025	JJ	Meeting with J. Chan, J. Jang (AlixPartners) re: employee wage reconciliation	0.4
02/20/2025	JJ	Calibration of weekly funding request file with focus on sales tax disbursement	2.1
02/20/2025	JJ	Prepare weekly funding request report	2.3
02/20/2025	JJ	Review all sales taxes disbursement made during the year	1.0
02/20/2025	JC	Meeting with J. Chan, J. Jang (AlixPartners) re: employee wage reconciliation	0.4
02/20/2025	RMT	Meeting with S. Hutkai, M. Robey, J. Caruso, others (all BL), R. Mecklemburg Tenorio, J. Clarrey (both AlixPartners) re: daily finance synch	0.4
02/20/2025	RS	Meeting with J. Jang, R. Steere (AlixPartners), B. Lytle, A. Patel (M3) re: week 6 budget comments	0.4
02/20/2025	RS	Send requests to professionals for fee estimates and update accrual schedule	0.5
02/20/2025	RS	Update professional fee application tracker	0.7
02/21/2025	AP	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio (AlixPartners), J. Christy, J. Caruso, S. Hutkai (BL) re: daily Finance Meeting	0.5
02/21/2025	AP	Meeting with A. Perrella, J. Jang (AlixPartners), K. Kamlani, B. Lytle, A. Patel (M3) re: Weekly Funding Meeting	0.5
02/21/2025	AP	Develop cash flow forecast details post March	2.4
02/21/2025	AP	Review historical payments by vendor to develop forecast details	1.6
02/21/2025	JEC	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio (AlixPartners), J. Christy, J. Caruso, S. Hutkai (BL) re: daily Finance Meeting	0.5
02/21/2025	JM	Compile bank statement data	0.5
02/21/2025	JJ	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio (AlixPartners), J. Christy, J. Caruso, S. Hutkai (BL) re: daily Finance Meeting	0.5
02/21/2025	JJ	Meeting with A. Perrella, J. Jang (AlixPartners), K. Kamlani, B. Lytle, A. Patel (M3) re: Weekly Funding Meeting	0.5
02/21/2025	JJ	Reconciliation of disbursement bucketing changes per the buyer financial advisor	1.4
02/21/2025	JJ	Review the feedback on the proposed store extension budget	3.0
02/21/2025	JJ	Update of the funding request file for actual funding received thus far and running investigation	2.1



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/21/2025	RMT	Meeting with J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio (AlixPartners), J. Christy, J. Caruso, S. Hutkai (BL) re: daily Finance Meeting	0.5
02/24/2025	AP	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (BL) re: daily finance meeting	0.5
02/24/2025	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), K. Kamlani, B. Lytle (M3) re: March budget	0.5
02/24/2025	AP	Develop analysis of payments due by vendor	2.1
02/24/2025	AP	Review disbursement schedule provided by company	1.3
02/24/2025	AP	Review open payables data provided by company	1.8
02/24/2025	JEC	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (BL) re: daily finance meeting	0.5
02/24/2025	JJ	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (BL) re: daily finance meeting	0.5
02/24/2025	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), K. Kamlani, B. Lytle (M3) re: March budget	0.5
02/24/2025	JJ	Analysis of benefits cap - computing total benefits and comparing against the base payroll	3.0
02/24/2025	JJ	Calibrating details behind store extension budget - ensuring that future disbursements can be tracked	3.0
02/24/2025	JJ	Investigating into hazardous material status in DC and assessing disbursement needs	0.4
02/24/2025	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), K. Kamlani, B. Lytle (M3) re: March budget	0.5
02/24/2025	KP	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (BL) re: daily finance meeting	0.5
02/24/2025	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), K. Kamlani, B. Lytle (M3) re: March budget	0.5
02/24/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: budgets and cash flow forecast	1.7
02/24/2025	RMT	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (BL) re: daily finance meeting	0.5
02/24/2025	RS	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (BL) re: daily finance meeting	0.5
02/24/2025	RS	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), K. Kamlani, B. Lytle (M3) re: March budget	0.5
02/24/2025	RS	Reconcile week 4 rent to bank disbursements	0.7
02/25/2025	AP	Develop cash rollforward analysis for wind down	2.4
02/25/2025	AP	Develop utilities payable analysis	2.1
02/25/2025	AP	Review professional fee estimates provided by advisors	0.7



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Cash / Liquidity Matters
Code: 20008940PA0003.1.3

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/25/2025	AP	Update vendor payments analysis	1.4
02/25/2025	JEC	Meeting with K. Percy, J. Clarrey, I. Mecklemburg Tenorio (AlixPartners), J. Caruso, S. Hutkai, J. Christy (BL) re: daily Finance Meeting	0.5
02/25/2025	JJ	Correspondence with internal and external stakeholders on finalizing the March store extension budget	1.6
02/25/2025	JJ	Finalize the weekly liquidity variance file and reviewing result	2.7
02/25/2025	JJ	Prepare weekly liquidity variance file	3.0
02/25/2025	KP	Meeting with K. Percy, J. Clarrey, I. Mecklemburg Tenorio (AlixPartners), J. Caruso, S. Hutkai, J. Christy (BL) re: daily Finance Meeting	0.5
02/25/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: budgets and cash flow forecast	1.4
02/25/2025	RMT	Meeting with K. Percy, J. Clarrey, I. Mecklemburg Tenorio (AlixPartners), J. Caruso, S. Hutkai, J. Christy (BL) re: daily Finance Meeting	0.5
02/26/2025	AP	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (BL) re:Daily Finance Meeting	0.5
02/26/2025	AP	Meeting with K. Percy, A. Perrella, J. Jang, R. Steere (AlixPartners), B. Lytle, K. Kamlani, A. Patel (M3) re: Weekly Variance Meeting	0.5
02/26/2025	AP	Review cash bank accounts for cash rollforward analysis	0.9
02/26/2025	AP	Update wind down cash rollforward analysis with latest cash balances	1.1
02/26/2025	AP	Update wind down cash rollforward analysis with latest receipts forecast	1.6
02/26/2025	JEC	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (BL) re:Daily Finance Meeting	0.5
02/26/2025	JJ	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (BL) re:Daily Finance Meeting	0.5
02/26/2025	JJ	Meeting with K. Percy, A. Perrella, J. Jang, R. Steere (AlixPartners), B. Lytle, K. Kamlani, A. Patel (M3) re: Weekly Variance Meeting	0.5
02/26/2025	JJ	Analyze benefits trend vs gross pay for the post closing period	2.3
02/26/2025	JJ	Correspondence with internal and external stakeholders on making disbursement decisions on certain critical vendors	1.4
02/26/2025	JJ	Correspondence with internal and external stakeholders on the final store extension budget	1.1
02/26/2025	JJ	Correspondence with the UCC on various liquidity and case matters	0.7
02/26/2025	JJ	Prepare support item for the week's liquidity budget	2.1
02/26/2025	KP	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (BL) re:Daily Finance Meeting	0.5
02/26/2025	KP	Meeting with K. Percy, A. Perrella, J. Jang, R. Steere (AlixPartners), B. Lytle, K. Kamlani, A. Patel (M3) re: Weekly Variance Meeting	0.5
02/26/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: budgets and cash flow forecast	1.8



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Re: Cash / Liquidity Matters
Code: 20008940PA0003.1.3

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/26/2025	RMT	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (BL) re:Daily Finance Meeting	0.5
02/26/2025	RS	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (BL) re:Daily Finance Meeting	0.5
02/26/2025	RS	Meeting with K. Percy, A. Perrella, J. Jang, R. Steere (AlixPartners), B. Lytle, K. Kamlani, A. Patel (M3) re: Weekly Variance Meeting	0.5
02/27/2025	AP	Update utilities payable analysis	2.1
02/27/2025	AP	Update wind down cash rollforward analysis with latest disbursements forecast	1.4
02/27/2025	AP	Update wind down cash rollforward analysis with latest receipts forecast	1.7
02/27/2025	JEC	Meeting with K. Percy, J. Clarrey, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (BL) re: daily Finance Meeting	0.5
02/27/2025	JJ	Meeting with K. Percy, J. Clarrey, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (BL) re: daily Finance Meeting	0.5
02/27/2025	JJ	Finalize the weekly funding request with focus on calibrating store operating expenses	2.6
02/27/2025	JJ	Investigating into amounts asserted by certain vendors and assessing disbursement needs	1.2
02/27/2025	JJ	Prepare weekly funding request	3.0
02/27/2025	KP	Meeting with K. Percy, J. Clarrey, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (BL) re: daily Finance Meeting	0.5
02/27/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: budgets and cash flow forecast	1.3
02/27/2025	RMT	Meeting with K. Percy, J. Clarrey, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (BL) re: daily Finance Meeting	0.5
02/27/2025	RS	Meeting with K. Percy, J. Clarrey, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (BL) re: daily Finance Meeting	0.5
02/28/2025	AP	Review disbursements for week re: cash forecast	0.9
02/28/2025	AP	Update wind down cash rollforward analysis with latest disbursements forecast	1.6
02/28/2025	JEC	Meeting with J. Clarrey, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (BL) re: daily Finance Meeting	0.9
02/28/2025	JJ	Meeting with J. Clarrey, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (BL) re: daily Finance Meeting	0.9
02/28/2025	JJ	Analyze economics and key terms of the outstanding letters of credit	1.3
02/28/2025	JJ	Correspondence with internal and external stakeholders on liquidity topics including stub rent and other vendor specific items	0.6
02/28/2025	JJ	Investigate into amounts payable to different vendors and assessing disbursement needs	0.7
02/28/2025	JJ	Send correspondence around funding amount and revising the request based on feedback	2.7
02/28/2025	JC	Review proposed budget filing	0.3
02/28/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: budgets and cash flow forecast	2.3



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Re: Cash / Liquidity Matters
 Code: 20008940PA0003.1.3

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/28/2025	RMT	Meeting with J. Clarrey, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (BL) re: daily Finance Meeting	0.9
02/28/2025	RS	Meeting with J. Clarrey, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners), J. Caruso, S. Hutkai, J. Christy (BL) re: daily Finance Meeting	0.9
02/28/2025	RS	Prepare analysis of stub rent payment	1.1
02/28/2025	RS	Review and update fee application tracker based on CNOs	0.3
02/28/2025	RS	Update budget based on reconciliation	0.7
Total Professional Hours			332.8



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Columbus, OH 43081

Re: Cash / Liquidity Matters
Code: 20008940PA0003.1.3

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,415	26.5	37,497.50
Jason Miller	\$1,250	0.5	625.00
Job Chan	\$1,225	1.7	2,082.50
Jarod E Clarrey	\$1,150	8.8	10,120.00
Anthony Perrella	\$850	113.2	96,220.00
Rosa Mecklenburg Tenorio	\$810	10.0	8,100.00
Jimmy Jang	\$810	133.2	107,892.00
Rowan Steere	\$685	38.9	26,646.50
Total Professional Hours and Fees		332.8	\$ 289,183.50



Big Lots, Inc.
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Columbus, OH 43081

Re: Communication & Meetings with Interested Parties
Code: 20008940PA0003.1.4

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/14/2025	AP	Meeting with A. Perrella, J. Jang, R. Steere (AlixPartners), M. Hyland, T. Rodrigues (FTI) re: weekly budget discussion	0.5
02/14/2025	JJ	Meeting with A. Perrella, J. Jang, R. Steere (AlixPartners), M. Hyland, T. Rodrigues (FTI) re: weekly budget discussion	0.5
02/14/2025	RS	Meeting with A. Perrella, J. Jang, R. Steere (AlixPartners), M. Hyland, T. Rodrigues (FTI) re: weekly budget discussion	0.5
02/19/2025	JJ	Correspondence with UCC on various liquidity matters	1.1
02/19/2025	RS	Prepare email to FTI re: budget reconciliation	0.2
02/21/2025	AP	Meeting with A. Perrella, J. Jang (AlixPartners), L. Hu, M. Hyland, C. Aas (FTI) re: Weekly Advisor Meeting	0.5
02/21/2025	JJ	Meeting with A. Perrella, J. Jang (AlixPartners), L. Hu, M. Hyland, C. Aas (FTI) re: Weekly Advisor Meeting	0.5
02/28/2025	AP	Meeting with J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), M. Hyland, C. Aas, T. Rodrigues (FTI) re: Weekly Advisor Meeting	0.4
02/28/2025	JJ	Meeting with J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), M. Hyland, C. Aas, T. Rodrigues (FTI) re: Weekly Advisor Meeting	0.4
02/28/2025	JC	Meeting with J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), M. Hyland, C. Aas, T. Rodrigues (FTI) re: Weekly Advisor Meeting	0.4
02/28/2025	RS	Meeting with J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), M. Hyland, C. Aas, T. Rodrigues (FTI) re: Weekly Advisor Meeting	0.4
Total Professional Hours			<u>5.4</u>



Big Lots, Inc.
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Re: Communication & Meetings with Interested Parties
Code: 20008940PA0003.1.4

PROFESSIONAL	RATE	HOURS	FEEs
Job Chan	\$1,225	0.4	490.00
Anthony Perrella	\$850	1.4	1,190.00
Jimmy Jang	\$810	2.5	2,025.00
Rowan Steere	\$685	1.1	753.50
Total Professional Hours and Fees		5.4	\$ 4,458.50



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: U.S. Trustee / Court Reporting Requirements
Code: 20008940PA0003.1.5

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/10/2025	JEC	Develop correspondence with BL team re: MOR requirements	0.7
02/11/2025	JH	Review and respond to questions from J. Clarrey (AlixPartners) re: flow of funds questions for Gordon Brothers sale proceeds and loan payoffs to present in January monthly operating reports	0.5
02/13/2025	JEC	Review MOR supporting information	0.4
02/18/2025	JH	Respond to question from J. Clarrey (AlixPartners) re: accounting and reporting requirement for sale to Gordon Brothers on US Trustee Month Operating Report Part 3 for Assets Sold or Transferred for month of January 2025	0.5
02/18/2025	JEC	Develop correspondence with AlixPartners team re: MOR requirements	0.3
02/18/2025	JEC	Review cash activity information to support MOR preparation	1.8
02/18/2025	JEC	Review supporting documentation to populate MOR information	1.7
02/18/2025	JEC	Review tax information to support MOR preparation	0.8
02/19/2025	JEC	Review asset sale information to support MOR preparation	0.7
02/19/2025	JEC	Review cash activity information to support MOR preparation	1.6
02/19/2025	JEC	Update asset sale information for MORs pursuant to company feedback	0.8
02/20/2025	JEC	Develop correspondence re: draft MOR information	0.3
02/21/2025	JEC	Review professional fee information to support MOR preparation	1.1
02/24/2025	JEC	Update cash activity information for draft MORs	1.7
02/24/2025	JEC	Update MOR template information to prepare for draft generation	0.6
02/25/2025	JEC	Research disbursement information to support reporting requirements	0.6
02/25/2025	JEC	Review correspondence from BL team re: MOR preparation	0.3
02/25/2025	JEC	Review financial information to support MOR preparation	0.9
02/25/2025	JEC	Update draft MOR materials to prepare for company review	1.2
02/26/2025	JEC	Develop correspondence re: draft MOR documents and filing preparation	0.8
02/26/2025	JEC	Develop correspondence with MNAT and DPW teams re: MOR preparation	0.9
02/26/2025	JEC	Review financial information to support MOR preparation	1.4
02/26/2025	JEC	Update draft MOR information based on counsel feedback	0.3
02/26/2025	JEC	Update draft MOR template and support information based on feedback from MNAT, DPW and AlixPartners teams	1.6
02/27/2025	JEC	Review correspondence from BL team re: MOR preparation	0.3
02/27/2025	JEC	Update draft MOR template and support information based on feedback from BL team	0.6
02/28/2025	JEC	Finalize MOR forms and supporting documents for filing	1.8
Total Professional Hours			24.2



Big Lots, Inc.
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Columbus, OH 43081

Re: U.S. Trustee / Court Reporting Requirements
Code: 20008940PA0003.1.5

PROFESSIONAL	RATE	HOURS	FEES
James Horgan	\$1,225	1.0	1,225.00
Jarod E Clarrey	\$1,150	23.2	26,680.00
Total Professional Hours and Fees		24.2	\$ 27,905.00



Big Lots, Inc.
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Re: Transaction Support
 Code: 20008940PA0003.1.10

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/05/2025	AP	Meeting with K. Percy, J. Chan, A. Perrella, R. Steere, J.. Miller (AlixPartners), J. Nanberg, M. Robey (BL) re: Variety contract assumption	0.6
02/05/2025	JM	Meeting with K. Percy, J. Chan, A. Perrella, R. Steere, J.. Miller (AlixPartners), J. Nanberg, M. Robey (BL) re: Variety contract assumption	0.6
02/05/2025	JC	Meeting with K. Percy, J. Chan, A. Perrella, R. Steere, J.. Miller (AlixPartners), J. Nanberg, M. Robey (BL) re: Variety contract assumption	0.6
02/05/2025	KP	Meeting with K. Percy, J. Chan, A. Perrella, R. Steere, J.. Miller (AlixPartners), J. Nanberg, M. Robey (BL) re: Variety contract assumption	0.6
02/05/2025	RS	Meeting with K. Percy, J. Chan, A. Perrella, R. Steere, J.. Miller (AlixPartners), J. Nanberg, M. Robey (BL) re: Variety contract assumption	0.6
02/12/2025	RS	Send emails to GBRP real estate team re: VW stores	0.2
02/18/2025	KP	Review and reconcile the funds flow summary	1.6
02/19/2025	RS	Email DPW re: designated stores	0.2
02/21/2025	RS	Review designation notices	0.8
Total Professional Hours			5.8



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Columbus, OH 43081

Re: Transaction Support
Code: 20008940PA0003.1.10

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,415	2.2	3,113.00
Jason Miller	\$1,250	0.6	750.00
Job Chan	\$1,225	0.6	735.00
Anthony Perrella	\$850	0.6	510.00
Rowan Steere	\$685	1.8	1,233.00
Total Professional Hours and Fees		5.8	\$ 6,341.00



Big Lots, Inc.
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Columbus, OH 43081

Re: Business Operations
Code: 20008940PA0003.1.11

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/02/2025	RS	Review DC closure checklist activities to develop correspondence with DPW re: closure activities	0.4
02/03/2025	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, R. Steere, J. Miller (AlixPartners), M. Robey, J. Kelly (BL) re: reviewing IT retention and rejection plan	2.5
02/03/2025	JM	Meeting with K. Percy, J. Clarrey, J. Chan, R. Steere, J. Miller (AlixPartners), M. Robey, J. Kelly (BL) re: reviewing IT retention and rejection plan	2.5
02/03/2025	JJ	Update the DC inventory schedule for latest actuals and incorporate feedback from supply chain team	3.0
02/03/2025	JC	Meeting with K. Percy, J. Clarrey, J. Chan, R. Steere, J. Miller (AlixPartners), M. Robey, J. Kelly (BL) re: reviewing IT retention and rejection plan	2.5
02/03/2025	JC	Develop correspondence with BL team re: vendor issues	0.4
02/03/2025	JC	Correspondence with AlixPartners team on key data retention topics	0.2
02/03/2025	JC	Drafting proposed timeline for IT team to coordinating wind-down	0.6
02/03/2025	JC	Review key essential IT components for data retention	0.4
02/03/2025	JC	Review key IT contracts	1.1
02/03/2025	JC	Review latest supply chain update	0.2
02/03/2025	KP	Meeting with K. Percy, J. Clarrey, J. Chan, R. Steere, J. Miller (AlixPartners), M. Robey, J. Kelly (BL) re: reviewing IT retention and rejection plan	2.5
02/03/2025	RS	Meeting with K. Percy, J. Clarrey, J. Chan, R. Steere, J. Miller (AlixPartners), M. Robey, J. Kelly (BL) re: reviewing IT retention and rejection plan	2.5
02/03/2025	RS	Review closure timelines for Texas sales	0.2
02/03/2025	RS	Research store security information	0.5
02/04/2025	AP	Meeting with J. Chan, A. Perrella (AlixPartners), M. Robey (BL) re: contract negotiations	0.2
02/04/2025	JEC	Meeting with J. Clarrey, J. Chan, J. Miller (AlixPartners), J. Guenther, J. Christy (BL) re: accounts payable data retention	1.0
02/04/2025	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, J. Miller (AlixPartners) re: data retention debrief	0.7
02/04/2025	JEC	Meeting with M. Robey, J. Kelley, C. Eynon, others (all BL) re: e-commerce vendors and contracts	0.5
02/04/2025	JEC	Update data retention tracking information	0.5
02/04/2025	JM	Meeting with J. Guenther, B. Green, R. Slayman, M. Burrs, S. Hutkai, P. Kumar, J. Tanquay (BL), J. Miller, J. Chan (AlixPartners), re: financial statements data retention meeting	1.1
02/04/2025	JM	Meeting with K. Percy, J. Chan, J. Miller (AlixPartners), A. Rival (ADP), K. Cho, L Ludwig (BL) re: payroll documentation	0.6
02/04/2025	JM	Meeting with K. Percy, J. Chan, J. Miller (AlixPartners), J. Guenther, J. Caruso (BL) re: bank statement data retention	0.9
02/04/2025	JM	Meeting with J. Clarrey, J. Chan, J. Miller (AlixPartners), J. Guenther, J. Christy (BL) re: accounts payable data retention	1.0
02/04/2025	JM	Meeting with K. Percy, J. Clarrey, J. Chan, J. Miller (AlixPartners) re: data retention debrief	0.7
02/04/2025	JJ	Prepare daily supply chain reporting	0.6



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Re: Business Operations
Code: 20008940PA0003.1.11

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/04/2025	JC	Meeting with J. Guenther, B. Green, R. Slayman, M. Burrs, S. Hutkai, P. Kumar, J. Tanquay (BL), J. Miller, J. Chan (AlixPartners), re: financial statements data retention meeting	1.1
02/04/2025	JC	Meeting with K. Percy, J. Chan, J. Miller (AlixPartners), A. Rival (ADP), K. Cho, L Ludwig (BL) re: payroll documentation	0.6
02/04/2025	JC	Meeting with K. Percy, J. Chan, J. Miller (AlixPartners), J. Guenther, J. Caruso (BL) re: bank statement data retention	0.9
02/04/2025	JC	Meeting with J. Clarrey, J. Chan, J. Miller (AlixPartners), J. Guenther, J. Christy (BL) re: accounts payable data retention	1.0
02/04/2025	JC	Meeting with J. Chan, A. Perrella (AlixPartners), M. Robey (BL) re: contract negotiations	0.2
02/04/2025	JC	Meeting with K. Percy, J. Clarrey, J. Chan, J. Miller (AlixPartners) re: data retention debrief	0.7
02/04/2025	JC	Develop correspondence with BL team re: store closure process	0.2
02/04/2025	JC	Develop correspondence with BL team re: various operational issues	0.2
02/04/2025	JC	Correspondence with AlixPartners team on asset transfers	0.3
02/04/2025	JC	Cross-referencing possible assumption list with upcoming payments	0.3
02/04/2025	JC	Review outstanding issues with IT vendors	0.4
02/04/2025	KP	Meeting with K. Percy, J. Chan, J. Miller (AlixPartners), A. Rival (ADP), K. Cho, L Ludwig (BL) re: payroll documentation	0.6
02/04/2025	KP	Meeting with K. Percy, J. Chan, J. Miller (AlixPartners), J. Guenther, J. Caruso (BL) re: bank statement data retention	0.9
02/04/2025	KP	Meeting with K. Percy, J. Clarrey, J. Chan, J. Miller (AlixPartners) re: data retention debrief	0.7
02/04/2025	KP	Review vendor disbursements	0.8
02/05/2025	JEC	Develop correspondence with BL team re: data retention tracking information	0.5
02/05/2025	JEC	Review information related to IT applications and contracts	0.3
02/05/2025	JJ	Prepare daily supply chain reporting	0.5
02/05/2025	JC	Correspondence with AlixPartners team on resolving outstanding vendor issues	0.3
02/05/2025	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, M. Robey (BL) re: discussion with vendor	0.4
02/05/2025	JC	Review current data retention wind-down plans	0.6
02/05/2025	JC	Review issues with various IT vendors	0.6
02/05/2025	JC	Review IT outstanding assumption list	0.4
02/05/2025	JC	Review operational plan for contract terminations	0.3
02/05/2025	JC	Review operational plan for IT cut-off	0.4
02/05/2025	JC	Review operational vendor issues	0.6
02/05/2025	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, M. Robey (BL) re: discussion with vendor	0.4
02/06/2025	AP	Meeting with J. Chan, A. Perrella, J. Jang, J. Miller (AlixPartners) re: case update	0.5
02/06/2025	JEC	Review information related to data retention for A/P and receiving	0.8
02/06/2025	JM	Meeting with K. Percy, J. Chan, J. Miller (AlixPartners), J. Kelly, B. Barr (BL) re: assignment of IT contracts	0.6



Big Lots, Inc.
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Re: Business Operations
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/06/2025	JM	Meeting with J. Chan, A. Perrella, J. Jang, J. Miller (AlixPartners) re: case update	0.5
02/06/2025	JM	Meeting with J. Chan, J. Miller (AlixPartners), C. Means (BL) re: benefits data retention	0.5
02/06/2025	JJ	Meeting with J. Chan, A. Perrella, J. Jang, J. Miller (AlixPartners) re: case update	0.5
02/06/2025	JJ	Prepare daily inbound and outbound report	0.5
02/06/2025	JC	Meeting with K. Percy, J. Chan, J. Miller (AlixPartners), J. Kelly, B. Barr (BL) re: assignment of IT contracts	0.6
02/06/2025	JC	Meeting with J. Chan, A. Perrella, J. Jang, J. Miller (AlixPartners) re: case update	0.5
02/06/2025	JC	Meeting with J. Chan, J. Miller (AlixPartners), C. Means (BL) re: benefits data retention	0.5
02/06/2025	JC	Correspondence with AlixPartners team on business issues	0.3
02/06/2025	JC	Correspondence with AlixPartners team on resolving outstanding vendor issues	0.3
02/06/2025	JC	Meeting with M. Robey, B. Meginnis (BL) re: vendor discussion	0.2
02/06/2025	JC	Review IT wind-down plan	0.7
02/06/2025	JC	Review operational vendor issues	0.6
02/06/2025	KP	Meeting with K. Percy, J. Chan, J. Miller (AlixPartners), J. Kelly, B. Barr (BL) re: assignment of IT contracts	0.6
02/07/2025	JJ	Prepare daily inbound and outbound report	0.5
02/07/2025	JC	Drafting correspondence with various parties on key issues	0.3
02/07/2025	JC	Meeting with J. Guenther (BL) re: data retention	0.4
02/07/2025	JC	Meeting with M. Robey (BL) re: contract retention	0.5
02/07/2025	JC	Meeting with M. Robey (BL) re: discuss critical contracts	0.8
02/07/2025	JC	Review core vendor agreements	0.4
02/07/2025	KP	Review vendor disbursements	0.7
02/10/2025	SS	Call with S. Scales, J. Jang (both AlixPartners), E. Schreck, J. Hoover (both BL) re: warehouse and supply chain matters	0.5
02/10/2025	JM	Call with C. Liyanapathirana, C. Eynon, J. Kauffman, B. Young, B. Dickinson, B. Barr (BL), K. Percy, J. Chan (AlixPartners) re: review wind down plan	0.6
02/10/2025	JJ	Meeting with J. Chan, J. Jang, R. Steere (AlixPartners), M. Robey, E. Schreck (BL) re: data retention	0.4
02/10/2025	JJ	Call with S. Scales, J. Jang (both AlixPartners), E. Schreck, J. Hoover (both BL) re: warehouse and supply chain matters	0.5
02/10/2025	JJ	Refresh of the supply chain forecast for the latest in-transit status and actual balances	3.0
02/10/2025	JC	Call with C. Liyanapathirana, C. Eynon, J. Kauffman, B. Young, B. Dickinson, B. Barr (BL), K. Percy, J. Chan (AlixPartners) re: review wind down plan	0.6
02/10/2025	JC	Meeting with J. Chan, J. Jang, R. Steere (AlixPartners), M. Robey, E. Schreck (BL) re: data retention	0.4
02/10/2025	JC	Communication with BL team on leased equipment	0.2
02/10/2025	JC	Review critical IT infrastructure needs	0.2
02/10/2025	JC	Review critical supplier needs	0.2



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/10/2025	KP	Meeting with K. Percy, R. Steere (AlixPartners), S. Churchill (Morris Nichols), S. Hutkai, B. Green (BL) re: property tax assessment	0.5
02/10/2025	RS	Meeting with J. Chan, J. Jang, R. Steere (AlixPartners), M. Robey, E. Schreck (BL) re: data retention	0.4
02/10/2025	RS	Meeting with K. Percy, R. Steere (AlixPartners), S. Churchill (Morris Nichols), S. Hutkai, B. Green (BL) re: property tax assessment	0.5
02/11/2025	JEC	Meeting with S. Hutkai (BL), K. Percy and J. Clarrey (both AlixPartners) re: treasury and tax matters	1.0
02/11/2025	JC	Correspondence with critical vendors for contract extensions	0.2
02/11/2025	JC	Meeting with J. Kelly (BL) re: IT criticality	0.5
02/11/2025	JC	Review motions filed against BL	0.2
02/11/2025	KP	Meeting with S. Hutkai (BL), K. Percy and J. Clarrey (both AlixPartners) re: treasury and tax matters	1.0
02/11/2025	KP	Review vendor disbursements	0.9
02/12/2025	JEC	Meeting with J. Miller, R. Steere and J. Clarrey (all AlixPartners) re: IT vendor updates	0.5
02/12/2025	JM	Meeting with J. Miller, R. Steere and J. Clarrey (all AlixPartners) re: IT vendor updates	0.5
02/12/2025	JJ	Prepare daily outbound report	0.5
02/12/2025	JC	Review outstanding balances asserted by vendor	0.2
02/12/2025	RS	Meeting with J. Miller, R. Steere and J. Clarrey (all AlixPartners) re: IT vendor updates	0.5
02/13/2025	JEC	Meeting with J. Guenther (BL), K. Percy, J. Miller, R. Steere, J. Clarrey (all AlixPartners) re: data retention matters	0.9
02/13/2025	JM	Meeting with J. Guenther (BL), K. Percy, J. Miller, R. Steere, J. Clarrey (all AlixPartners) re: data retention matters	0.9
02/13/2025	JC	Review critical vendor payments	0.2
02/13/2025	KP	Meeting with J. Guenther (BL), K. Percy, J. Miller, R. Steere, J. Clarrey (all AlixPartners) re: data retention matters	0.9
02/13/2025	KP	Review vendor disbursements	0.8
02/13/2025	RS	Meeting with J. Guenther (BL), K. Percy, J. Miller, R. Steere, J. Clarrey (all AlixPartners) re: data retention matters	0.9
02/14/2025	JJ	Daily supply chain reporting	0.5
02/14/2025	RS	Meeting with J. Nanberg, N. Harrison, D. Zuccala, M. Barga (BL) re: closing store operations	0.8
02/14/2025	RS	Prepare store closing operation meeting summary based on notes taken	0.5
02/14/2025	RS	Review leased POS detail	0.2
02/14/2025	RS	Update key log file based on store status	0.4
02/17/2025	RS	Prepare follow up email re: store closure operations	0.2
02/18/2025	JEC	Review insurance information to support wind-down planning	0.6
02/18/2025	JM	Participate in meeting with J. Miller, K. Percy, R. Steere (all AlixPartners) and J. Guenther, S. Hutkai, R. Slayman (all BL) re: 2025 1099 preparation	0.4
02/18/2025	JM	Participate in meeting with B. Barr, J. Guenther (both BL) re: POSLOG backup	0.5
02/18/2025	JC	Review asserted amounts by vendor	0.2
02/18/2025	JC	Review asserted amounts by vendor for consignment inventory	0.3



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/18/2025	JC	Review operational issues at BL stores	0.3
02/18/2025	KP	Participate in meeting with J. Miller, K. Percy, R. Steere (all AlixPartners) and J. Guenther, S. Hutkai, R. Slayman (all BL) re: 2025 1099 preparation	0.4
02/18/2025	KP	Review vendor disbursements	0.8
02/18/2025	RS	Participate in meeting with J. Miller, K. Percy, R. Steere (all AlixPartners) and J. Guenther, S. Hutkai, R. Slayman (all BL) re: 2025 1099 preparation	0.4
02/18/2025	RS	Develop correspondence with BL team re: lease software details	0.4
02/19/2025	JJ	Review the final week supply chain forecast with focus on last week outbound confirmation	0.9
02/19/2025	JC	Drafting email correspondence on treatment of payables	0.2
02/19/2025	KP	Review vendor disbursements	0.8
02/19/2025	RS	Meeting with J. Nanberg, A. Estep, M. Barga, D. Zuccala (BL) re: store closure operations	0.9
02/19/2025	RS	Prepare files for store closure operations meeting follow up	0.6
02/19/2025	RS	Send follow ups re: store closure operations	0.4
02/20/2025	AP	Meeting with C. Means, M. Robey (both BL), S. Piraino, K. Winiarski (both DPW), K. Percy, A. Perrella, R. Steere, J. Clarrey (all AlixPartners) re: vehicle leasing matter	0.4
02/20/2025	JEC	Meeting with C. Means, M. Robey (both BL), S. Piraino, K. Winiarski (both DPW), K. Percy, A. Perrella, R. Steere, J. Clarrey (all AlixPartners) re: vehicle leasing matter	0.4
02/20/2025	JEC	Develop correspondence with BL team re: sales reports	0.2
02/20/2025	JM	Update data retention plan re: legal case data	0.6
02/20/2025	JJ	Meeting with K. Percy, J. Jang, R. Steere (AlixPartners), N. Howard, E. Schreck (BL), A. Stone, N. Wells (GBRP) re: DC closure matters	0.5
02/20/2025	JJ	Meeting with J. Jang and K. Percy (AlixPartners) re: payroll reconciliation	0.7
02/20/2025	JC	Review requested wind-down costs	0.2
02/20/2025	KP	Meeting with K. Percy, J. Jang, R. Steere (AlixPartners), N. Howard, E. Schreck (BL), A. Stone, N. Wells (GBRP) re: DC closure matters	0.5
02/20/2025	KP	Meeting with J. Jang and K. Percy (AlixPartners) re: payroll reconciliation	0.7
02/20/2025	KP	Meeting with C. Means, M. Robey (both BL), S. Piraino, K. Winiarski (both DPW), K. Percy, A. Perrella, R. Steere, J. Clarrey (all AlixPartners) re: vehicle leasing matter	0.4
02/20/2025	RS	Meeting with K. Percy, J. Jang, R. Steere (AlixPartners), N. Howard, E. Schreck (BL), A. Stone, N. Wells (GBRP) re: DC closure matters	0.5
02/20/2025	RS	Meeting with C. Means, M. Robey (both BL), S. Piraino, K. Winiarski (both DPW), K. Percy, A. Perrella, R. Steere, J. Clarrey (all AlixPartners) re: vehicle leasing matter	0.4
02/21/2025	AP	Meeting with J. Chan, A. Perrella, R. Steere (AlixPartners), S. Piraino (DPW) re: leased equipment	0.3
02/21/2025	AP	Review list of bank account for closing strategy	1.3
02/21/2025	JM	Meeting with J. Chan, J. Miller (AlixPartners), C. Eynon, B. Barr (BL) re: IT data retention	0.8
02/21/2025	JC	Meeting with J. Chan, A. Perrella, R. Steere (AlixPartners), S. Piraino (DPW) re: leased equipment	0.3



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/21/2025	JC	Meeting with J. Chan, J. Miller (AlixPartners), C. Eynon, B. Barr (BL) re: IT data retention	0.8
02/21/2025	RS	Meeting with J. Chan, A. Perrella, R. Steere (AlixPartners), S. Piraino (DPW) re: leased equipment	0.3
02/21/2025	RS	Review tax workstream list	0.7
02/24/2025	JM	Develop plan for IT supplier action items	0.5
02/24/2025	JM	Review requirements for cloud storage data retention	0.4
02/24/2025	JC	Meeting with J. Chan, R. Steere (AlixPartners), N. Wells, A. Stone (Gordon Brothers) re: store closing process	0.5
02/24/2025	KP	Meeting with S Hutkai and M Robey (BL) re: tax and treasury issues	2.3
02/24/2025	KP	Review and research vendor disbursements	0.7
02/24/2025	RS	Meeting with J. Chan, R. Steere (AlixPartners), N. Wells, A. Stone (Gordon Brothers) re: store closing process	0.5
02/24/2025	RS	Analyze leased asset report	0.5
02/24/2025	RS	Assess keys returned to landlords via spreadsheet tracker	0.5
02/24/2025	RS	Send email to Treasury re: cash collections	0.2
02/24/2025	RS	Update store closure and lease rejection file for operations team	0.5
02/25/2025	JJ	Meeting with J. Chan, J. Jang, R. Steere (AlixPartners) re: vendor issues	0.7
02/25/2025	JC	Meeting with J. Chan, R. Steere (AlixPartners), M. Barga (BL), J. Hartnet (Albireo) re: utility cut-off	0.3
02/25/2025	JC	Meeting with J. Chan, J. Jang, R. Steere (AlixPartners) re: vendor issues	0.7
02/25/2025	JC	Review documentation related to financed goods	0.3
02/25/2025	JC	Review information requests by outside constituents	0.3
02/25/2025	KP	Review and research vendor disbursements	0.8
02/25/2025	RS	Meeting with J. Chan, R. Steere (AlixPartners), M. Barga (BL), J. Hartnet (Albireo) re: utility cut-off	0.3
02/25/2025	RS	Meeting with J. Chan, J. Jang, R. Steere (AlixPartners) re: vendor issues	0.7
02/25/2025	RS	Call with M. Norcross (BL) re: store closure operations	0.2
02/25/2025	RS	Prepare email to BL IT re: store equipment	0.2
02/25/2025	RS	Prepare leased asset analysis	1.5
02/25/2025	RS	Reconcile equipment from closing stores to equipment at CHQ	0.8
02/25/2025	RS	Review invoice for store equipment	0.2
02/25/2025	RS	Review terms of vendor agreement	0.5
02/25/2025	RS	Send emails re: store closure activities	0.2
02/25/2025	RS	Send emails to GBRP and BL re: store equipment	0.2
02/25/2025	RS	Send emails to GBRP re: lease rejections	0.2
02/25/2025	RS	Update listing of stores to be serviced by vendor	0.3
02/26/2025	JC	Review actions needed to address business operational disruption in services	0.2
02/26/2025	JC	Review requested employee extensions	0.2
02/26/2025	KP	Review and research vendor disbursements	0.7
02/26/2025	RS	Call with C. Smith (GBRP) re: store closures	0.3
02/26/2025	RS	Call with N. Wells (GBRP) re: leased assets	0.3
02/26/2025	RS	Communicate with GBRP via email re: store closures and vendor service timing	0.3



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/26/2025	RS	Meeting with J. Nanberg, M. Norcross, D. Zuccala, L. Kline (BL) re: store closure operations	0.7
02/26/2025	RS	Update leased asset analysis	1.0
02/27/2025	JM	Execute IT supplier specific follow-ups	1.7
02/27/2025	JC	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), C. Liyanapathirana, J. Kelley (BL), N. Wells (GBRP) re: leased equipment	0.5
02/27/2025	JC	Meeting with M. Barga (BL), J. Hartnett (Albireo) re: internal workstream update	0.3
02/27/2025	KP	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), C. Liyanapathirana, J. Kelley (BL), N. Wells (GBRP) re: leased equipment	0.5
02/27/2025	KP	Review and research vendor disbursements	0.6
02/27/2025	RS	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), C. Liyanapathirana, J. Kelley (BL), N. Wells (GBRP) re: leased equipment	0.5
02/27/2025	RS	Communicate with vendor re: store servicing schedule	0.8
02/27/2025	RS	Reconcile contractor servicing schedule to stores with leased devices	0.4
02/28/2025	JM	Participate in meeting with J. Miller and R. Steere (both AlixPartners) and S. Hutkai, B. Green, A. Birch, J. Guenther (all BL) re: tax follow ups on retention and 2025 documents	0.4
02/28/2025	JJ	Review the liquidation sales trend	1.4
02/28/2025	JC	Review requested data retention for financial documents	0.2
02/28/2025	RS	Participate in meeting with J. Miller and R. Steere (both AlixPartners) and S. Hutkai, B. Green, A. Birch, J. Guenther (all BL) re: tax follow ups on retention and 2025 documents	0.4
02/28/2025	RS	Communicate with tax consultant re: outstanding motion	0.2
Total Professional Hours			119.2



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PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,415	20.1	28,441.50
Steve Scales	\$1,250	0.5	625.00
Jason Miller	\$1,250	15.7	19,625.00
Job Chan	\$1,225	29.7	36,382.50
Jarod E Clarrey	\$1,150	10.4	11,960.00
Anthony Perrella	\$850	2.7	2,295.00
Jimmy Jang	\$810	14.7	11,907.00
Rowan Steere	\$685	25.4	17,399.00
Total Professional Hours and Fees		119.2	\$ 128,635.00



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Re: Vendor Management
Code: 20008940PA0003.1.13

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/04/2025	JEC	Review correspondence from BL team re: vendor matters	0.6
02/04/2025	RS	Review OCP invoice detail	0.6
02/05/2025	JEC	Review correspondence from BL team re: vendor matters	0.5
02/05/2025	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, M. Robey (BL) re: vendor discussion	0.2
02/05/2025	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, M. Robey (BL) re: vendor discussion	0.2
02/05/2025	RS	Summarize outstanding OCP balances in email	0.5
02/06/2025	JEC	Review correspondence from BL team re: vendor matters	0.6
02/06/2025	RS	Evaluate payment requests for vendors and landlords	1.1
02/06/2025	RS	Review new emails re: vendor payment matters	0.5
02/07/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: vendor disbursements and management	1.9
02/10/2025	RS	Review historical professional fee accrual and disbursement schedule for accuracy	0.7
02/10/2025	RS	Send emails re: vendor payment issues	0.5
02/11/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: vendor disbursements and management	2.5
02/11/2025	RS	Call with vendor re: software service	0.5
02/11/2025	RS	Call with A. Williams, C. Smith (GBRP) re: software provider	0.2
02/11/2025	RS	Meeting with S. Piriano (DPW) re: vendor payment	0.1
02/11/2025	RS	Meeting with M. Barga (BL) re: vendor meeting	0.5
02/11/2025	RS	Prepare emails to send to vendors re: outstanding payables and service connection	0.5
02/11/2025	RS	Review contract with software provider	0.3
02/11/2025	RS	Review default notice letter from vendor	0.3
02/11/2025	RS	Review email and account statement for waste vendor	0.2
02/11/2025	RS	Review outstanding payables with vendor to understand payment periods	0.5
02/11/2025	RS	Send emails re: vendor letter	0.1
02/12/2025	JEC	Review correspondence from BL and AlixPartners teams re: vendor matters	0.7
02/12/2025	RS	Call with vendor personnel re: software service	0.1
02/12/2025	RS	Call with K. Kamlani (M3) re: software vendor	0.2
02/12/2025	RS	Send emails to GBRP and M3 re: vendor matters	0.5
02/12/2025	RS	Send internal email re: vendor payments	0.2
02/12/2025	RS	Update professional fee accruals based on estimates provided	0.3
02/13/2025	AP	Meeting with A. Perrella, J. Jang, R. Steere (AlixPartners) re: professional fee accruals	0.5
02/13/2025	JEC	Review correspondence from BL and AlixPartners teams re: vendor matters	0.9
02/13/2025	RS	Meeting with A. Perrella, J. Jang, R. Steere (AlixPartners) re: professional fee accruals	0.5
02/13/2025	RS	Meeting with A. Perrella, J. Jang, R. Steere (AlixPartners) re: professional fee accruals	0.5
02/13/2025	RS	Send emails re: security vendor	0.2
02/14/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: vendor disbursements and management	1.3
02/14/2025	RS	Call with B. Lytle (M3) re: vendor management	0.1



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/14/2025	RS	Prepare list of stores in certain states to be serviced by waste removal vendor	0.5
02/17/2025	RS	Review correspondence re: vendor management of mail carrier	0.5
02/18/2025	RS	Communicate with vendor re: hazardous waste	0.5
02/18/2025	RS	Develop correspondence with OCP re: outstanding payables	0.5
02/18/2025	RS	Review outstanding OCP invoice detail	0.3
02/18/2025	RS	Review professional fee termination agreement	0.4
02/18/2025	RS	Send emails to BL team re: payment of vendor invoices	0.5
02/19/2025	JEC	Review correspondence from BL and DPW teams re: vendor matters	0.7
02/19/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: vendor disbursements and management	1.5
02/19/2025	RS	Call with N. Wells (GBRP) re: POS units	0.2
02/19/2025	RS	Call with vendor re: requested services for store closures	0.4
02/19/2025	RS	Prepare analysis of amount due to vendor compared to amount asserted in demand letter	0.4
02/19/2025	RS	Prepare summary of OCP invoice detail paid and unpaid	0.5
02/19/2025	RS	Review consignment vendor agreement	0.8
02/20/2025	JEC	Review vendor payables and sales information to support team request	0.7
02/20/2025	RS	Review people management vendor agreement	0.2
02/20/2025	RS	Review vendor invoices relating to payment requests	0.4
02/20/2025	RS	Send emails re: OCP payment processing	0.3
02/21/2025	RS	Analyze security vendor payable detail	0.8
02/21/2025	RS	Meeting with vendor attorney re: outstanding payments	0.5
02/21/2025	RS	Review vendor service quote and send email	0.5
02/21/2025	RS	Send follow up email re: POS meeting	0.4
02/24/2025	JEC	Develop correspondence with AlixPartners team re: vendor matters	0.7
02/24/2025	JEC	Research vendor payables and payment information to support inquiry from vendor	0.8
02/24/2025	RS	Prepare additional reconciliation of amounts owed to OCP	0.3
02/25/2025	JEC	Develop correspondence with AlixPartners team re: vendor matters	0.4
02/25/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: vendor disbursements and management	2.2
02/25/2025	RS	Call with vendor re: equipment lease schedule	0.3
02/26/2025	RS	Call with M. Robey (BL) re: vendor agreement	0.2
02/26/2025	RS	Call with vendor attorney re: service timing	0.3
02/26/2025	RS	Update listing of stores vacated to provide to vendor	0.3
02/27/2025	JEC	Develop correspondence with AlixPartners team re: vendor matters	0.3
02/27/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: vendor disbursements and management	2.4
02/27/2025	RS	Call with vendor re: outstanding payables	0.3
02/27/2025	RS	Incorporate updated fee estimates into professional fee rollforward	0.5
02/27/2025	RS	Meeting with K. Winiarski (DPW) re: vendor discussion	0.5
02/28/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: vendor disbursements and management	2.2
02/28/2025	RS	Meeting with K. Winiarski (DPW) re: vendor discussion	0.5
02/28/2025	RS	Review security monitoring invoice details	0.4



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Vendor Management
Code: 20008940PA0003.1.13

<u>DATE</u>	<u>PROFESSIONAL</u>	<u>DESCRIPTION OF SERVICES</u>	<u>HOURS</u>
02/28/2025	RS	Update professional fee rollforward	0.5
Total Professional Hours			<u>44.2</u>



Big Lots, Inc.
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Re: Vendor Management
Code: 20008940PA0003.1.13

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,415	14.0	19,810.00
Job Chan	\$1,225	0.2	245.00
Jarod E Clarrey	\$1,150	6.9	7,935.00
Anthony Perrella	\$850	0.5	425.00
Rowan Steere	\$685	22.6	15,481.00
Total Professional Hours and Fees		44.2	\$ 43,896.00



Big Lots, Inc.
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Re: Executory Contracts
Code: 20008940PA0003.1.14

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/03/2025	JEC	Review contract information to support ongoing operations planning	0.9
02/04/2025	AP	Meeting with J. Clarrey, J. Chan, S. Lemack, A. Perrella (AlixPartners), M. Robey (BL) re: contract rejections	0.4
02/04/2025	JEC	Meeting with J. Clarrey, J. Chan, S. Lemack, A. Perrella (AlixPartners), M. Robey (BL) re: contract rejections	0.4
02/04/2025	JEC	Update contract tracking information based on feedback from BL team	0.3
02/04/2025	JC	Meeting with J. Clarrey, J. Chan, S. Lemack, A. Perrella (AlixPartners), M. Robey (BL) re: contract rejections	0.4
02/04/2025	SL	Meeting with J. Clarrey, J. Chan, S. Lemack, A. Perrella (AlixPartners), M. Robey (BL) re: contract rejections	0.4
02/07/2025	JEC	Meeting with M. Robey (BL) re: contract rejection review	0.4
02/07/2025	JEC	Review contract information to prepare for BL team call	0.5
02/10/2025	JEC	Review potential contract rejection information	0.7
02/10/2025	SL	Continue to finalize updates to latest consolidated contracts tracker	1.9
02/11/2025	RMT	Check matching numbers assigned to vendors and contracts	0.8
02/11/2025	RMT	Prepare the file to match information of vendor contracts for rejection exhibit	0.9
02/11/2025	RMT	Update the contract master file with new unique match numbers	0.5
02/11/2025	SL	Review latest contract analysis tracker and prepare updates accordingly	2.1
02/12/2025	JEC	Review correspondence from BL and AlixPartners teams re: contract matters	0.3
02/12/2025	RMT	Create draft of contract rejection exhibit	0.9
02/12/2025	RMT	Validate the match number assigned to each counterparty in the contract list	0.8
02/12/2025	SL	Continue review of latest contract rejection tracker and prepare updates accordingly	2.3
02/12/2025	SL	Review latest contract inquiry provided by M. Robey (BL) and prepare update accordingly	1.1
02/13/2025	JEC	Meeting with S. Lemack, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: contract exhibit updates	0.4
02/13/2025	JEC	Review additional draft contract rejection information	0.6
02/13/2025	JEC	Review draft contract rejection information	0.5
02/13/2025	RMT	Meeting with S. Lemack, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: contract exhibit updates	0.4
02/13/2025	RMT	Add additional rejection contracts to the consolidated list of contracts rejected	1.0
02/13/2025	RMT	Create the summary list with all the past rejection exhibits filed and their corresponding orders	1.4
02/13/2025	RMT	Review previous internal rejection exhibit files	0.8
02/13/2025	RMT	Review the final version of the new list of contracts to reject	1.2
02/13/2025	RMT	Update the rejection exhibit with past rejection information	1.0
02/13/2025	RMT	Update the unique ID in the contract master list	0.5
02/13/2025	SL	Meeting with S. Lemack, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: contract exhibit updates	0.4
02/14/2025	RMT	Email final list of contracts to reject for the client to review	0.3
02/14/2025	SL	Review latest contract rejection tracker prior to distribution to M. Robey (BL) and team	2.3
02/19/2025	RMT	Email the new list of contracts to reject and share next steps with BL team	0.2
02/19/2025	RMT	Update the contracts rejection list with new information provided by the client	0.4
02/20/2025	JEC	Meeting with M. Robey (BL) re: contract and claim reconciliation matters	0.5



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Re: Executory Contracts
 Code: 20008940PA0003.1.14

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/21/2025	RMT	Complete the list of matching numbers related to contracts	1.0
02/24/2025	JEC	Review draft contract rejection information	0.8
02/24/2025	RMT	Update contracts filing list with feedback from IT	0.5
02/26/2025	JEC	Review contract rejection information to prepare correspondence with BL team	0.7
02/26/2025	JM	Review contract rejection list	1.7
02/27/2025	JEC	Develop correspondence with DPW team re: contract rejection matters	0.3
02/27/2025	JEC	Update draft contract rejection information based on AlixPartners team feedback	0.8
02/27/2025	RMT	Update contracts rejection list with additional requests	0.5
02/28/2025	JEC	Review correspondence re: contract rejections	0.7
Total Professional Hours			34.9



Big Lots, Inc.
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Re: Executory Contracts
Code: 20008940PA0003.1.14

PROFESSIONAL	RATE	HOURS	FEES
Jason Miller	\$1,250	1.7	2,125.00
Job Chan	\$1,225	0.4	490.00
Jarod E Clarrey	\$1,150	8.8	10,120.00
Sam Lemack	\$980	10.5	10,290.00
Anthony Perrella	\$850	0.4	340.00
Rosa Mecklenburg Tenorio	\$810	13.1	10,611.00
Total Professional Hours and Fees		34.9	\$ 33,976.00



Big Lots, Inc.
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Re: Claims Process / Avoidance Actions
Code: 20008940PA0003.1.15

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/03/2025	JEC	Meeting with J. Clarrey, S. Lemack, R. Mecklenburg Tenorio (AlixPartners) re: claims and contracts workstream sync	1.0
02/03/2025	JEC	Review correspondence from DPW team re: claim matters	0.3
02/03/2025	RMT	Meeting with J. Clarrey, S. Lemack, R. Mecklenburg Tenorio (AlixPartners) re: claims and contracts workstream sync	1.0
02/03/2025	RMT	Reconcile invoices in an administrative claim motion filed by a vendor	1.3
02/03/2025	RMT	Review claims files to understand next steps	0.5
02/03/2025	SL	Meeting with J. Clarrey, S. Lemack, R. Mecklenburg Tenorio (AlixPartners) re: claims and contracts workstream sync	1.0
02/03/2025	SL	Continue to finalize latest updates to the admin motion reconciliation tracker	2.2
02/03/2025	SL	Finalize updates to the admin motion reconciliation tracker and prepare feedback for DPW team to review	2.3
02/03/2025	SL	Review latest admin claim inquiry provided by the DPW team and prepare analysis and open items list for J. Christy (BL) accordingly	1.1
02/04/2025	JEC	Develop reconciliation of asserted admin claim to support resolution process	2.3
02/04/2025	JEC	Update claim reconciliation tracking information	0.8
02/04/2025	RMT	Emails to request additional information for claims reconciliation for 2 vendors	0.5
02/04/2025	RMT	Modify claim reconciliation based on new information received from A/P	1.0
02/04/2025	RMT	Reconcile invoices in an administrative claim motion filed by a vendor	0.8
02/04/2025	RMT	Reconcile invoices in an administrative claim motion filed by one vendor	1.0
02/04/2025	SL	Continue to finalize latest updates to the latest draft of the admin motion tracker ahead of filing	2.4
02/04/2025	SL	Continue to prepare updates to latest draft exhibit of estimated admin expense claims	2.4
02/04/2025	SL	Prepare refreshed exhibit for upcoming estimated admin expense claims	2.3
02/05/2025	JEC	Meeting with S. Piraino, E. Stern (both DPW), R. Steere, J. Clarrey (both AlixPartners) re: admin claims procedures motion	0.7
02/05/2025	JEC	Develop correspondence with AlixPartners team re: claims reconciliation matters	0.9
02/05/2025	JEC	Develop correspondence with DPW and AlixPartners teams re: admin claims procedures motion	0.9
02/05/2025	JEC	Review correspondence from DPW and AlixPartners teams re: admin claims procedures motion	0.7
02/05/2025	JEC	Review draft of admin claims procedures motion	1.9
02/05/2025	RMT	Email to request and review additional information for claims reconciliation	0.7
02/05/2025	RMT	Reconcile invoices in an administrative claim motion filed by one vendor	1.4
02/05/2025	RMT	Reconcile invoices in an administrative claim motion filed by one vendor	1.1
02/05/2025	RMT	Review additional information on claim reconciliation for one vendor	0.5
02/05/2025	RMT	Update vendor claim reconciliation with additional information provided by J. Christy (BL)	0.7
02/05/2025	RMT	Update vendor claim reconciliation with additional information provided by J. Christy (BL)	0.5
02/05/2025	RS	Meeting with S. Piraino, E. Stern (both DPW), R. Steere, J. Clarrey (both AlixPartners) re: admin claims procedures motion	0.7
02/05/2025	RS	Meeting with S. Piraino, E. Stern (DPW) re: admin claims	0.5
02/05/2025	RS	Send email re: admin claims	0.1



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Re: Claims Process / Avoidance Actions
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/05/2025	SL	Continue to review and reconcile latest admin motions filed	2.3
02/05/2025	SL	Continue to reconcile latest administrative claim motions filed and prepare updates to the tracker accordingly	1.2
02/05/2025	SL	Refresh latest draft of the estimated admin expense claims using the latest postpetition payables information provided by J. Christy (BL)	2.2
02/05/2025	SL	Review latest postpetition payables report provided by J. Christy (BL) and incorporate into admin claims tracker accordingly	1.8
02/06/2025	JEC	Meeting with J. Christy (BL), S. Lemack, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: post-petition claims information	0.4
02/06/2025	JEC	Review admin claim motions to develop reconciliation documents for adjudication	2.6
02/06/2025	JEC	Review correspondence from AlixPartners team re: admin claims procedures motion	0.3
02/06/2025	RMT	Meeting with J. Christy (BL), S. Lemack, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: post-petition claims information	0.4
02/06/2025	RMT	Emails to request additional invoice information for 2 different vendors	0.8
02/06/2025	RMT	Reconcile invoices in an administrative claim motion filed by one vendor	1.0
02/06/2025	RMT	Reconcile additional administrative claim motion detail	0.8
02/06/2025	RMT	Review the invoices presented in a joint administrative motion for four vendors	2.0
02/06/2025	RMT	Update one vendor reconciliation file based on new details received by BL A/P team	0.6
02/06/2025	SL	Meeting with J. Christy (BL), S. Lemack, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: post-petition claims information	0.4
02/06/2025	SL	Begin reconciliation of latest admin motions filed identified in latest DPW tracker	2.2
02/06/2025	SL	Continue to reconcile latest admin motions for the upcoming filing of estimated admin claim amounts	1.9
02/06/2025	SL	Finalize updates to the admin motion reconciliation tracker and prepare feedback for DPW team to review	1.8
02/06/2025	SL	Review latest admin motion tracker provided by the DPW team and incorporate into our internal tracker	2.1
02/07/2025	JEC	Call with S. Lemack and J. Clarrey (both AlixPartners) re: claims analysis	0.7
02/07/2025	JEC	Develop correspondence with BL, DPW and AlixPartners teams re: admin claims procedures motion	0.8
02/07/2025	JEC	Develop reconciliation of asserted admin claim to support resolution process	1.2
02/07/2025	JEC	Review revised admin claim information to prepare for motion filing	1.3
02/07/2025	RMT	Email to request additional information in an administrative motion for four vendors	0.6
02/07/2025	RMT	Emails to request additional invoice information for one vendor claim motion	0.4
02/07/2025	RMT	Reconcile invoices in an administrative claim motion filed by one vendor	1.5
02/07/2025	RMT	Reconcile additional administrative claim motion detail	1.1
02/07/2025	RMT	Update and finalize one vendor administrative claim reconciliation	1.0
02/07/2025	RS	Prepare potential listing of pre-close lease admin claims	0.6
02/07/2025	RS	Review admin claims lease exhibit	0.4
02/07/2025	SL	Call with S. Lemack and J. Clarrey (both AlixPartners) re: claims analysis	0.7



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Re: Claims Process / Avoidance Actions
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/07/2025	SL	Finalize updates to the exhibit of estimated admin claims for today's filing and circulate to DPW team accordingly	2.4
02/07/2025	SL	Review DPW feedback re: exhibit of estimated admin claims, and prepare updates to the exhibit accordingly	1.9
02/07/2025	SL	Review latest postpetition payables report provided by J. Christy (BL) and incorporate into admin claims tracker for today's filing	2.3
02/10/2025	JEC	Develop correspondence with AlixPartners team re: claims reconciliation matters	0.7
02/10/2025	JEC	Update reconciliation of asserted admin claim to support resolution process	2.1
02/10/2025	RMT	Email to DPW to respond with a reconciliation of a vendor claim	0.3
02/10/2025	RMT	Email to request additional information about invoices included in two administrative claims	0.6
02/10/2025	RMT	Email to request additional information about invoices presented in a claim	0.4
02/10/2025	RMT	Reconcile the administrative claim motion presented by one vendor with internal information	1.4
02/10/2025	RMT	Review the administrative claim motion presented by a vendor	1.4
02/10/2025	RMT	Review the observation done by DPW about one vendor claim	0.4
02/10/2025	RMT	Update the reconciliation of a vendor with new information	0.5
02/10/2025	RMT	Update vendor administrative claim motion with new information	1.1
02/10/2025	SL	Continue to develop updates to the latest admin motions tracker	2.1
02/10/2025	SL	Review latest admin claims tracker and prepare updates accordingly	2.3
02/11/2025	JEC	Meeting with R. Mecklenburg Tenorio, S. Lemack and J. Clarrey (all AlixPartners) re: claims reconciliation and contract rejection updates	0.8
02/11/2025	JEC	Meeting with S. Piraino, E. Stern, K. Winiarski (all DPW), S. Lemack, R. Mecklenburg Tenorio and J. Clarrey (all AlixPartners) re: admin claims reconciliation	0.4
02/11/2025	JEC	Develop additional reconciliations of asserted administrative claims to support resolution process	1.2
02/11/2025	JEC	Develop reconciliations of asserted administrative claims to support resolution process	1.3
02/11/2025	JEC	Review correspondence from DPW team re: claim matters	0.4
02/11/2025	JEC	Review open claim reconciliation details to assess next steps	0.5
02/11/2025	RMT	Meeting with R. Mecklenburg Tenorio, S. Lemack and J. Clarrey (all AlixPartners) re: claims reconciliation and contract rejection updates	0.8
02/11/2025	RMT	Meeting with S. Piraino, E. Stern, K. Winiarski (all DPW), S. Lemack, R. Mecklenburg Tenorio and J. Clarrey (all AlixPartners) re: admin claims reconciliation	0.4
02/11/2025	RMT	Clean the administrative claim reconciliation files and summary	1.3
02/11/2025	RMT	Email to request additional invoice information to review an administrative claim	0.4
02/11/2025	RMT	Request additional information to review a vendor claim	0.3
02/11/2025	RMT	Review an administrative claim motion presented by one vendor	0.7
02/11/2025	RMT	Review an administrative joint claim presented by three vendors	1.4
02/11/2025	RS	Review claims bar date motion	0.6



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Re: Claims Process / Avoidance Actions
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02/11/2025	SL	Meeting with R. Mecklemburg Tenorio, S. Lemack and J. Clarrey (all AlixPartners) re: claims reconciliation and contract rejection updates	0.8
02/11/2025	SL	Meeting with S. Piraino, E. Stern, K. Winiarski (all DPW), S. Lemack, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: admin claims reconciliation	0.4
02/11/2025	SL	Continue to finalize updates to the latest admin motion tracker	2.2
02/11/2025	SL	Review latest admin motion updates provided by the DPW team and update the tracker accordingly	2.3
02/12/2025	JEC	Review claims reconciliation status information	0.5
02/12/2025	RMT	Define next steps in claims reconciliation	0.3
02/12/2025	RMT	Reconcile one vendor administrative claim motion	1.3
02/12/2025	RMT	Reconcile additional administrative claim motion detail	1.1
02/12/2025	RMT	Reconcile one vendor administrative claim motion with internal information	0.9
02/12/2025	RMT	Update reconciliation of vendor's administrative claim motion	0.8
02/12/2025	RMT	Review one vendor administrative claim motion	0.6
02/12/2025	RMT	Update claims reconciliation with new information from J. Christy (BL)	0.8
02/12/2025	SL	Continue to prepare and finalize updates to the latest admin motion tracker	2.2
02/12/2025	SL	Review latest claims register provided by the Kroll team and update our admin claim tracker accordingly	2.4
02/13/2025	RMT	Update the administrative claim summary chart	0.5
02/13/2025	SL	Continue to finalize updates to the latest admin motion invoice reconciliation	2.3
02/13/2025	SL	Review additional admin motion filings and circulate list of open items to J. Christy (BL) for review	2.4
02/13/2025	SL	Review invoice detail from admin motion filing and prepare updated reconciliation accordingly	2.1
02/14/2025	JEC	Develop correspondence re: admin claims analysis	0.5
02/14/2025	JEC	Review information to support administrative claims reconciliation	0.4
02/14/2025	RMT	Email list of claims to DPW	0.5
02/14/2025	RMT	Email to request additional information about one vendor invoices for claim reconciliation	0.4
02/14/2025	RMT	Finalize cleaning and reviewing seven claims reconciliation files before sending to DPW team	2.0
02/14/2025	RMT	Review claims motions with pre-petition invoices included	0.6
02/14/2025	SL	Refresh the latest admin claims tracker with the latest Kroll claims register detail and ensure changes are reflected accordingly	2.4
02/18/2025	RMT	Create a chart to follow-up on responses from vendor about the administrative claim exhibit	0.8
02/18/2025	RMT	Emails to review invoice matching of one vendor claim motion	0.5
02/18/2025	RMT	Extract the claims detail information included in a vendor claim motion	0.6
02/18/2025	RMT	Prepare files with claims to be sent to DPW team	1.0
02/18/2025	RMT	Reconcile one vendor claim motion with internal invoice information	1.0
02/18/2025	RMT	Review claims dockets to see which claims to analyze without additional information	0.5
02/18/2025	RMT	Review emails to define next steps in claims reconciliation process	0.4



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Re: Claims Process / Avoidance Actions
Code: 20008940PA0003.1.15

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/18/2025	RMT	Update three existing claims reconciliation files with additional information received	0.8
02/18/2025	RMT	Update claims administrative motion summary to define next steps	0.5
02/18/2025	RMT	Update claims tracker with new comments and data received from DPW	1.0
02/18/2025	RMT	Update vendor claim with additional information received from Accounts Payable	0.4
02/18/2025	SL	Continue to reconcile latest updates to the admin claim motions against company records	2.5
02/18/2025	SL	Prepare follow-ups to open admin claim motion reconciliations	2.2
02/18/2025	SL	Review latest Kroll claims register and prepare updates to the admin claim summary accordingly	2.4
02/19/2025	JEC	Meeting with S. Lemack, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: claims reconciliation updates and planning	0.5
02/19/2025	RMT	Meeting with S. Lemack, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: claims reconciliation updates and planning	0.5
02/19/2025	RMT	Analyze the joint claim administrative motion presented by three vendors	2.1
02/19/2025	RMT	Email to request additional information for vendor claim	0.4
02/19/2025	RMT	Reconcile one vendor administrative claim motion	0.7
02/19/2025	RMT	Reconcile one vendor administrative claim	0.7
02/19/2025	RMT	Review one vendor administrative claim motion	0.3
02/19/2025	RMT	Reconcile additional administrative claim motion detail	0.4
02/19/2025	RMT	Update three vendors consolidated claim with new information provided by the client	0.8
02/19/2025	SL	Meeting with S. Lemack, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: claims reconciliation updates and planning	0.5
02/19/2025	SL	Compare admin claims filed to admin motions and prepare updates to the summary report accordingly	1.8
02/19/2025	SL	Continue to finalize updates to the admin claim summary report	1.9
02/19/2025	SL	Continue to finalize updates to the latest admin motion summary report	2.3
02/19/2025	SL	Review latest postpetition A/P report provided by J. Christy (BL) and compare changes impacting the admin claims summary reconciliations	1.4
02/20/2025	RMT	Meeting with S. Lemack, R. Mecklemburg Tenorio (all AlixPartners) re: administrative claims summary	0.4
02/20/2025	RMT	Define next steps in claims reconciliation based on open items	0.3
02/20/2025	RMT	Prepare the invoice reconciliation file with invoices provided by the vendor	0.7
02/20/2025	RMT	Reconcile an administrative claim of one vendor	0.6
02/20/2025	RMT	Reconcile one vendor administrative claim with internal information	0.7
02/20/2025	RMT	Review one vendor administrative motion to match with internal invoices	0.8
02/20/2025	RMT	Standardize the status and open items in the administrative claim motion summary	1.6
02/20/2025	RMT	Update the proposed administrative claim amounts in the summary	0.7
02/20/2025	SL	Meeting with S. Lemack, R. Mecklemburg Tenorio (all AlixPartners) re: administrative claims summary	0.4
02/20/2025	SL	Continue to finalize updates to the admin motion reconciliation tracker based on latest feedback provided by J. Christy (BL)	2.4



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/20/2025	SL	Continue to update open admin motion reconciliations	2.2
02/20/2025	SL	Review latest noticing inquiry provided by the DPW re: proposed admin claim exhibit and prepare updates accordingly	1.9
02/21/2025	JEC	Meeting with K. Percy, J. Clarrey, S. Lemack and R. Mecklemburg Tenorio (all AlixPartners) re: claims status	0.4
02/21/2025	JEC	Meeting with S. Lemack, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: claims summary pre-meeting call	1.0
02/21/2025	JEC	Develop correspondence with AlixPartners team re: admin claim reconciliation	0.7
02/21/2025	JEC	Review asserted admin claims to develop reconciliation detail for resolution	1.1
02/21/2025	JEC	Review status of claims reconciliation progress to assess next steps	0.7
02/21/2025	JEC	Update claims reconciliation summary information	0.9
02/21/2025	KP	Meeting with K. Percy, J. Clarrey, S. Lemack and R. Mecklemburg Tenorio (all AlixPartners) re: claims status	0.4
02/21/2025	RMT	Meeting with K. Percy, J. Clarrey, S. Lemack and R. Mecklemburg Tenorio (all AlixPartners) re: claims status	0.4
02/21/2025	RMT	Meeting with S. Lemack, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: claims summary pre-meeting call	1.0
02/21/2025	RMT	Adjust matching numbers to include new vendors in Kroll's claim data	1.1
02/21/2025	RMT	Prepare claims files to be sent to DPW	1.3
02/21/2025	RMT	Emails to get additional details for the claims reconciliation process	0.8
02/21/2025	RMT	Update the claims summary before the internal meeting	0.5
02/21/2025	RMT	Update tracker with vendor responses from DPW	0.4
02/21/2025	SL	Meeting with K. Percy, J. Clarrey, S. Lemack and R. Mecklemburg Tenorio (all AlixPartners) re: claims status	0.4
02/21/2025	SL	Meeting with S. Lemack, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: claims summary pre-meeting call	1.0
02/21/2025	SL	Continue to finalize updates to the latest admin summary report	2.6
02/21/2025	SL	Finalize updates to the admin claim summary report and circulate for further review and sign-off	2.2
02/21/2025	SL	Prepare updates to the admin claim/motion summary report based on feedback provided from internal review session	2.3
02/24/2025	JEC	Meeting with J. Clarrey, S. Lemack and R. Mecklemburg Tenorio (all AlixPartners) re: claims status	0.7
02/24/2025	JEC	Develop correspondence with AlixPartners team re: claims reconciliation matters	0.2
02/24/2025	JEC	Update claim reconciliation tracking information	0.4
02/24/2025	JEC	Update claims summary to prepare for company discussion	1.2
02/24/2025	RMT	Meeting with J. Clarrey, S. Lemack and R. Mecklemburg Tenorio (all AlixPartners) re: claims status	0.7
02/24/2025	RMT	Meeting with S. Lemack and R. Mecklemburg Tenorio (all AlixPartners) re: changes in claims summary	0.4
02/24/2025	RMT	Add the 503(b)(9) balance based on matching numbers to the claims summary	0.8
02/24/2025	RMT	Emails to request additional information about an administrative claim	0.3
02/24/2025	RMT	Final review of five claims reconciliation analyses to be sent to DPW	1.3
02/24/2025	RMT	Reconcile a vendor administrative claim	1.3



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Claims Process / Avoidance Actions
Code: 20008940PA0003.1.15

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/24/2025	RMT	Review changes in amount owed to vendors that should be included in the amended schedule	0.3
02/24/2025	RMT	Send email with claims to DPW	0.2
02/24/2025	RMT	Update summary of total claims	0.4
02/24/2025	RMT	Update the total claims summary before sending to BL Executive team	0.4
02/24/2025	SL	Meeting with J. Clarrey, S. Lemack and R. Mecklenburg Tenorio (all AlixPartners) re: claims status	0.7
02/24/2025	SL	Meeting with S. Lemack and R. Mecklenburg Tenorio (all AlixPartners) re: changes in claims summary	0.4
02/24/2025	SL	Continue to finalize updates to latest admin motion summary tracker	1.6
02/24/2025	SL	Prepare updates to the latest admin claim summary per latest admin motion feedback from DPW team	2.2
02/24/2025	SL	Reconcile latest Kroll claims register to admin claim summary	1.3
02/24/2025	SL	Review latest feedback provided by J. Christy (BL) re: admin motion reconciliations, and update tracker accordingly	1.2
02/25/2025	JEC	Call with S. Lemack and J. Clarrey (both AlixPartners) re: amendments to claims exhibit	0.3
02/25/2025	JEC	Develop correspondence with AlixPartners team re: claims reconciliation matters	0.9
02/25/2025	JEC	Review administrative claim reconciliation status information	0.6
02/25/2025	RMT	Emails to request additional information for a vendor claim	0.4
02/25/2025	RMT	Review information to define next steps in claims reconciliation	0.3
02/25/2025	RMT	Prepare a vendor administrative claim reconciliation to be shared with DPW team	0.6
02/25/2025	RMT	Prepare initial feedback about the new claim exhibit for DPW team	0.8
02/25/2025	RMT	Reconcile a joint claim administrative motion presented by two vendors	0.8
02/25/2025	RMT	Reconcile an administrative claim for one vendor	1.1
02/25/2025	RMT	Review DPW observations on claims	0.3
02/25/2025	RMT	Review the administrative claim reconciliation from one vendor	0.7
02/25/2025	RMT	Review the amended claim exhibit draft sent by DPW to share feedback	0.8
02/25/2025	RMT	Review the reconciliation of one vendor to resolve DPW question	0.3
02/25/2025	RMT	Update a vendor administrative claim reconciliation to be shared with the vendor	0.8
02/25/2025	RMT	Update vendor administrative claim reconciliation with new information received from Accounts Payable	0.8
02/25/2025	RS	Review tax claims in Texas	0.4
02/25/2025	SL	Call with S. Lemack and J. Clarrey (both AlixPartners) re: amendments to claims exhibit	0.3
02/25/2025	SL	Continue to finalize updates to the admin claim summary report based on latest feedback provided during reconciliation process	2.4
02/25/2025	SL	Finalize additional updates to latest admin motion summary tracker	1.8
02/25/2025	SL	Review latest Kroll claims register for updates re: duplicative and amended claims, and update our tracker accordingly	1.2
02/25/2025	SL	Review latest updates made to the admin claim summary report and provide feedback accordingly	1.4



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Claims Process / Avoidance Actions
Code: 20008940PA0003.1.15

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/26/2025	RMT	Analyze the 503(b)(9) balance for one claim motion	0.6
02/26/2025	RMT	Include all the claim numbers in the administrative claim motion summary	0.7
02/26/2025	RMT	Prepare analyses of five administrative claims to send to DPW	0.8
02/26/2025	RMT	Prepare the reconciliation for one administrative claim to be ready to share with DPW	0.4
02/26/2025	RMT	Remove duplicates in the claims total pool	0.4
02/26/2025	RMT	Review 503(b)(9) balances for administrative claim reconciliation	0.3
02/26/2025	RMT	Review summary and claims consolidation to define next steps	0.3
02/26/2025	RMT	Update two administrative claims with new information provided by Accounts Payables	1.0
02/26/2025	RMT	Update a joint vendor administrative motion with new information received	1.0
02/26/2025	RMT	Update a vendor administrative claim motion to be sent to DPW	0.4
02/26/2025	RMT	Update claims summary with next steps	0.2
02/26/2025	RMT	Update claims summary with the update provided by DPW	0.3
02/26/2025	RMT	Update the total claim summary with the 503(b)(9) balance	0.3
02/26/2025	SL	Prepare additional 503(b)(9) updates to the admin claim summary report	1.7
02/26/2025	SL	Review latest 503(b)(9) information provided and input to the admin claim summary report accordingly	1.9
02/26/2025	SL	Review latest admin motion feedback provided by K. Winiarski (DPW) and prepare updates to the summary report accordingly	1.8
02/26/2025	SL	Review latest admin motions on the docket to ensure reflected accordingly in the latest admin motion summary report	1.5
02/27/2025	JEC	Meeting with J. Clarrey, J. Chan, S. Lemack, I. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Piraino, J. Goldberger (DPW) re: landlord claims	0.6
02/27/2025	JEC	Meeting with J. Clarrey, S. Lemack and R. Mecklemburg Tenorio (all AlixPartners) re: claims reconciliation status updates	0.4
02/27/2025	JEC	Develop correspondence with AlixPartners team re: admin claim reconciliation matters	0.3
02/27/2025	JC	Meeting with J. Clarrey, J. Chan, S. Lemack, I. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Piraino, J. Goldberger (DPW) re: landlord claims	0.6
02/27/2025	RMT	Meeting with J. Clarrey, J. Chan, S. Lemack, I. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Piraino, J. Goldberger (DPW) re: landlord claims	0.6
02/27/2025	RMT	Meeting with S. Lemack and R. Mecklemburg Tenorio (all AlixPartners) re: claims reconciliation status updates	0.3
02/27/2025	RMT	Meeting with J. Clarrey, S. Lemack and R. Mecklemburg Tenorio (all AlixPartners) re: claims reconciliation status updates	0.4
02/27/2025	RMT	Analyze the total claim summary pool based on the asserted 503(b)(9) amounts	1.0
02/27/2025	RMT	Emails to request additional information for claims reconciliation	0.3
02/27/2025	RMT	Review differences in one vendor 503(b)(9) calculation	0.6
02/27/2025	RMT	Review the support for two different administrative claims	0.9
02/27/2025	RMT	Update the claim summary with recent updates	0.7
02/27/2025	RS	Meeting with J. Clarrey, J. Chan, S. Lemack, I. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Piraino, J. Goldberger (DPW) re: landlord claims	0.6
02/27/2025	SL	Meeting with J. Clarrey, J. Chan, S. Lemack, I. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Piraino, J. Goldberger (DPW) re: landlord claims	0.6



Big Lots, Inc.
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 Columbus, OH 43081

Re: Claims Process / Avoidance Actions
 Code: 20008940PA0003.1.15

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/27/2025	SL	Meeting with S. Lemack and R. Mecklemburg Tenorio (all AlixPartners) re: claims reconciliation status updates	0.3
02/27/2025	SL	Meeting with J. Clarrey, S. Lemack and R. Mecklemburg Tenorio (all AlixPartners) re: claims reconciliation status updates	0.4
02/27/2025	SL	Continue to finalize updates to the latest admin claim summary report and ensure latest notes and feedback are reflected accordingly	2.2
02/27/2025	SL	Finalize updates to the admin claim summary report based on latest 503(b)(9) feedback provided	0.8
02/28/2025	JEC	Develop correspondence re: admin claims reconciliation	0.3
02/28/2025	RMT	Analyze the 503(3)(9) portion claim of ten vendors	1.3
02/28/2025	RMT	Correspond with AlixPartners team re: open questions on admin claims reconciliation	1.2
02/28/2025	RMT	Define template to email vendors about their 503(b)(9) claim	0.2
02/28/2025	RMT	Review three vendors' 503(b)(9) claims	0.7
02/28/2025	RMT	Send updates highlighted in the claims reconciliation	0.4
02/28/2025	RMT	Update the claims total summary with new feedback received	0.3
02/28/2025	RMT	Update the total claims summary to reflect revised count of claims	1.5
Total Professional Hours			256.6



Big Lots, Inc.
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Re: Claims Process / Avoidance Actions
Code: 20008940PA0003.1.15

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,415	0.4	566.00
Job Chan	\$1,225	0.6	735.00
Jarod E Clarrey	\$1,150	36.8	42,320.00
Sam Lemack	\$980	116.9	114,562.00
Rosa Mecklemburg Tenorio	\$810	98.0	79,380.00
Rowan Steere	\$685	3.9	2,671.50
Total Professional Hours and Fees		256.6	\$ 240,234.50



Big Lots, Inc.
 4900 E. Dublin Granville Road
 Columbus, OH 43081

Re: Preparation for / Attend Court Hearings
 Code: 20008940PA0003.1.17

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/26/2025	JEC	Attend omnibus hearing re: admin claim bar date telephonically	1.4
02/26/2025	KSM	Attend hearing re: first interim fee application (partial attendance)	0.6
02/26/2025	KP	Listen to Omnibus Hearing proceedings	2.3
Total Professional Hours			4.3



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Preparation for / Attend Court Hearings
Code: 20008940PA0003.1.17

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,415	2.3	3,254.50
Jarod E Clarrey	\$1,150	1.4	1,610.00
Kaitlyn Sundt McClarren	\$715	0.6	429.00
Total Professional Hours and Fees		4.3	\$ 5,293.50



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Discovery
Code: 20008940PA0003.1.18

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/03/2025	KSM	Call with K. Percy and K. Sundt (AlixPartners) re: UCC document discovery requests	0.7
02/03/2025	KSM	Call with M. Brock (DPW) and K. Percy (AlixPartners) re: discovery requests	0.3
02/03/2025	KSM	Correspondence with M. Brock (DPW) re: UCC document requests	0.3
02/03/2025	KSM	Initiate data collections pursuant to UCC document requests	0.5
02/03/2025	KP	Call with K. Percy and K. Sundt (AlixPartners) re: UCC document discovery requests	0.7
02/03/2025	KP	Call with M. Brock (DPW) and K. Percy (AlixPartners) re: discovery requests	0.3
02/03/2025	KP	Prepare documents for specific discovery issues	1.4
02/04/2025	MN	Review collection updates and processing of email collections	0.5
02/04/2025	SM	Email with M. Nandihalli (AlixPartners) re: matter setup and work flow application	0.4
02/05/2025	KSM	Correspondence with eDiscovery team re: document collections for response to document requests	0.8
02/05/2025	MN	Review Brainspace setup for threading and address issues	0.2
02/05/2025	MN	Perform quality control review of data load	0.2
02/05/2025	MN	Perform searches for date range exclusions	0.2
02/05/2025	SM	Communicate with M. Nandihalli (AlixPartners) re: promotion set and batch sort ordering	0.4
02/06/2025	KSM	Correspondence with M. Brock (DPW) re: document production related to document requests	0.4
02/06/2025	KSM	Correspondence with M. Nandihalli (AlixPartners) re: document review parameters	0.5
02/06/2025	KSM	Review documents collected for response to UCC document requests	3.0
02/06/2025	MN	Set up email threading and perform post-threading quality control review	1.2
02/06/2025	MN	Set up search term reports, perform quality control review of the results	0.6
02/06/2025	MN	Set up review workflow and batch out search hits for review	0.6
02/06/2025	MN	Update native promotion and user access to the database	0.2
02/06/2025	MN	Draft detailed response containing updates to AlixPartners team	0.3
02/06/2025	SM	Correspond with engagement team re: matter access request	0.2
02/06/2025	SM	Correspond with M. Nandihalli (AlixPartners) re: search term reporting results	0.4
02/07/2025	KSM	Complete document review for response to UCC document requests	2.7
02/07/2025	KSM	Correspondence with M. Brock (DPW) re: turning over documents for response to UCC document requests	0.3
02/07/2025	MN	Run search term on responsive documents to support request from counsel	0.1
02/10/2025	KSM	Follow up with M. Brock (DPW) re: turning documents over for response to document requests	0.2
02/11/2025	MW	Search for documents tagged as responsive and within the potential production population and coordinate follow-ups with AlixPartners team	0.6
02/11/2025	MN	Setup search of responsive not privilege items to support request from K. Sundt (AlixPartners)	0.1
02/12/2025	AH	Export and conduct quality control of information requested by AlixPartners team	0.3
02/12/2025	MW	Correspond with AlixPartners team regarding document export request.	0.3
02/12/2025	MW	Review document export request.	0.3



Big Lots, Inc.
 4900 E. Dublin Granville Road
 Columbus, OH 43081

Re: Discovery
 Code: 20008940PA0003.1.18

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/12/2025	MW	Perform quality control review of document population and coordinate data export at the request of AlixPartners Legal.	0.6
02/12/2025	MW	Coordinate access to AlixPartners' FTP site for outside counsel.	0.2
02/12/2025	MW	Upload document export deliverable to FTP site and confirm same with AlixPartners Legal team.	0.2
02/12/2025	MN	Perform quality control review of production deliverable and prepare zip deliverable	0.4
Total Professional Hours			20.6



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Re: Discovery
Code: 20008940PA0003.1.18

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,415	2.4	3,396.00
Mark Wessel	\$1,225	2.2	2,695.00
Kaitlyn Sundt McClarren	\$715	9.7	6,935.50
Alice Huang	\$910	0.3	273.00
Mayur Nandihalli	\$910	4.6	4,186.00
Stephen Murray	\$850	1.4	1,190.00
Total Professional Hours and Fees		20.6	\$ 18,675.50



Big Lots, Inc.
 4900 E. Dublin Granville Road
 Columbus, OH 43081

Re: Fee Statements & Fee Applications
 Code: 20008940PA0003.1.20

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/06/2025	KSM	Update draft completion fee application	0.7
02/07/2025	KSM	Edit draft completion fee application	1.3
02/11/2025	KSM	Respond to U.S. Trustee inquiries re: first interim fee application expenses	0.4
02/12/2025	KSM	Respond to U.S. Trustee inquiry re: expenses in fee application	0.4
02/13/2025	JAB	Update fee statement summary chart	0.2
02/20/2025	JAB	Prepare professional fees for January 2025 monthly fee statement	0.9
02/21/2025	KSM	Finalize completion fee application for filing	0.4
02/28/2025	JEC	Develop correspondence with AlixPartners team re: monthly fee application	0.4
02/28/2025	JEC	Review professional fee detail to support preparation of monthly fee application	2.8
02/28/2025	JAB	Analyze out-of-pocket expenses for January 2025 monthly fee statement	2.6
Total Professional Hours			10.1



Big Lots, Inc.
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Columbus, OH 43081

Re: Fee Statements & Fee Applications
Code: 20008940PA0003.1.20

PROFESSIONAL	RATE	HOURS	FEES
Jarod E Clarrey	\$1,150	3.2	3,680.00
Kaitlyn Sundt McClarren	\$715	3.2	2,288.00
Jennifer A Bowes	\$580	3.7	2,146.00
Total Professional Hours and Fees		10.1	\$ 8,114.00



Big Lots, Inc.
 4900 E. Dublin Granville Road
 Columbus, OH 43081

Re: Due Diligence Support
 Code: 20008940PA0003.1.21

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/12/2025	AP	Respond to diligence requests from GBRP advisors re: wind down budgets	1.6
02/19/2025	AP	Respond to diligence requests from GBRP advisors re: wind down budgets	1.2
02/20/2025	AP	Respond to diligence requests from GBRP advisors re: wind down budgets	1.1
02/28/2025	AP	Respond to diligence requests from UCC re: wind down budget	0.7
Total Professional Hours			4.6



Big Lots, Inc.
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Columbus, OH 43081

Re: Due Diligence Support
Code: 20008940PA0003.1.21

PROFESSIONAL	RATE	HOURS	FEEs
Anthony Perrella	\$850	4.6	3,910.00
Total Professional Hours and Fees		4.6	\$ 3,910.00



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Real Estate Advisory
Code: 20008940PA0003.1.22

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/03/2025	JC	Review correspondence related to CHQ sale	0.2
02/03/2025	JC	Review outstanding issues with various store leases	0.3
02/03/2025	RS	Research payments made to landlords re: landlord outreach	0.7
02/04/2025	JC	Correspondence with real estate team re: various lease sales	0.2
02/04/2025	JC	Correspondence with real estate team re: real estate sale	0.2
02/04/2025	JC	Review outstanding issues with landlord payments	0.3
02/04/2025	RS	Review lease amendments for stores with landlord outreach	0.4
02/04/2025	RS	Research payment details re: landlord outreach	0.7
02/04/2025	RS	Review detail for payments to landlord	0.8
02/04/2025	RS	Review payment details for stub rent and January rent to certain landlords	0.4
02/04/2025	RS	Review security vendor detail and send email to BL	0.5
02/04/2025	RS	Review weekly NNN requested payments for certain leases	0.5
02/04/2025	RS	Send emails to DPW re: landlord outreach	0.5
02/05/2025	JC	Review correspondence related to previous real estate sales	0.2
02/05/2025	JC	Review current background of specific landlord issue	0.2
02/05/2025	RS	Review leases specific to a landlord	0.8
02/05/2025	RS	Examine historical payment detail for open stores	1.1
02/05/2025	RS	Meeting with A. Estep, D. Zuccala (BL), S. Churchill (MNAT) re: security vendor	0.5
02/05/2025	RS	Research outstanding lease sale detail and prepare summary for A&G and DPW	0.4
02/05/2025	RS	Review CAM and tax reconciliations sent by counsel	0.2
02/05/2025	RS	Update lease dashboard for closing store timeline	0.5
02/06/2025	JC	Meeting with J. Chan, R. Steere (AlixPartners), S. Piraino, J. Goldberger, E. Stern (DPW), J. Nanberg (BL) re: administrative real estate claims	0.5
02/06/2025	JC	Review correspondence from landlords	0.4
02/06/2025	RS	Meeting with J. Chan, R. Steere (AlixPartners), S. Piraino, J. Goldberger, E. Stern (DPW), J. Nanberg (BL) re: administrative real estate claims	0.5
02/06/2025	RS	Examine cure values for all designated stores	0.8
02/06/2025	RS	Provide store closure timing for all open stores to lease administration	0.3
02/06/2025	RS	Review certain lease amendments	0.5
02/06/2025	RS	Review lease escrow letter update for 2025	0.4
02/07/2025	RS	Consolidate listing of leases closed in January with key tracking details and assignments	0.7
02/07/2025	RS	Examine closed store alarm detail and instructions	0.6
02/07/2025	RS	Develop correspondence with GBRP re: real property leases	0.4
02/10/2025	JC	Review outstanding real estate issues	0.3
02/10/2025	RS	Review correspondence from landlords re: payment requests	1.1
02/10/2025	RS	Review insurance and tax reconciliations	0.5
02/10/2025	RS	Review store lease amendment documents	0.7
02/11/2025	RS	Call with landlord attorney re: outstanding payments	0.2
02/11/2025	RS	Review historical lease payments to respond to landlord outreach	1.0
02/11/2025	RS	Review store payable ledgers and communicate with lease administration	0.5
02/12/2025	RS	Analyze list of potential VW stores	0.5
02/12/2025	RS	Call with J. Goldberger (DPW) re: landlord outreach	0.2
02/12/2025	RS	Call with S. Piriano (DPW) re: landlord outreach	0.2
02/12/2025	RS	Update rent analysis for M3 team	0.4



Big Lots, Inc.
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Re: Real Estate Advisory
Code: 20008940PA0003.1.22

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/12/2025	RS	Consolidate additional lease payments and review historical payments for certain stores	0.6
02/12/2025	RS	Review certain lease amendments to understand payment obligations	0.9
02/12/2025	RS	Review store reconciliation payment files	0.4
02/12/2025	RS	Update store closure timing file with additional lease detail	0.2
02/13/2025	RS	Analyze file of monthly utility obligations paid to third-party aggregator	0.5
02/13/2025	RS	Review correspondence from J. Goldberger (DPW) re: outstanding lease-related investigations	0.5
02/13/2025	RS	Reconcile and cross-reference stores in payment run to current lease status	0.4
02/13/2025	RS	Research payment details and lease amendment details to provide response to outstanding store-related matters	0.7
02/13/2025	RS	Review weekly lease payment requests	1.3
02/13/2025	RS	Send emails to M3 re: tax invoices	0.2
02/14/2025	RS	Call with J. Goldberger (DPW) re: lease matters	0.2
02/14/2025	RS	Review lease amendments due to landlord outreach	0.5
02/14/2025	RS	Review updated weekly rent run and provide commentary	1.3
02/18/2025	JC	Review asserted amounts related to real estate costs	0.3
02/18/2025	RS	Research payment details for certain leases	0.9
02/18/2025	RS	Send emails to DPW re: payment of lease obligations	0.3
02/18/2025	RS	Send emails to GBRP re: lease payments	0.3
02/19/2025	RS	Review lease tax reconciliations	0.8
02/19/2025	RS	Scan lease amendments for waiver of payments	0.6
02/20/2025	RS	Analyze historical payment detail for real property leases	0.4
02/20/2025	RS	Assess lien detail for stores	0.1
02/20/2025	RS	Prepare file and send email to software provider to request data extract	0.2
02/20/2025	RS	Review eleventh rejection notice and order and send copy to landlord	0.5
02/20/2025	RS	Reconcile week 4 rent payments from payment files to Treasury summary	0.3
02/20/2025	RS	Review cure dispute tracker for designated leases	0.4
02/20/2025	RS	Review tax and insurance reconciliations for leases	0.5
02/20/2025	RS	Review weekly lease payment run and request revisions	0.8
02/21/2025	JC	Review correspondence from landlords re: operations of store	0.2
02/21/2025	RS	Communicate with BL payables team re: week 4 rent disbursements	0.4
02/21/2025	RS	Prepare preliminary rejection listing	0.8
02/21/2025	RS	Review certain lease amendments to understand payment obligations	1.2
02/21/2025	RS	Review historical lease payment detail and prepare subset analysis	0.8
02/21/2025	RS	Scan docket for lease rejection notice and order	0.5
02/24/2025	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, C. Macke (BL) re: store closing process	0.5
02/24/2025	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, C. Macke (BL) re: store closing process	0.5
02/24/2025	RS	Review counsel emails re: lease obligations	0.8
02/24/2025	RS	Review lease amendments waiver clauses	0.6
02/24/2025	RS	Review weekly invoice file	0.9
02/24/2025	RS	Send emails to DPW re: lease rejections and assumptions	0.5



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Real Estate Advisory
Code: 20008940PA0003.1.22

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/25/2025	JC	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), S. Piraino, J. Goldberger (DPW) re: landlord issues	0.4
02/25/2025	KP	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), S. Piraino, J. Goldberger (DPW) re: landlord issues	0.4
02/25/2025	RS	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), S. Piraino, J. Goldberger (DPW) re: landlord issues	0.4
02/25/2025	RS	Prepare February lease rejection exhibits	1.0
02/25/2025	RS	Research and respond to questions from DPW re: store updates for court	0.4
02/25/2025	RS	Update February lease rejection schedule	0.1
02/26/2025	RS	Research and analyze payment history to respond to counsel	0.7
02/26/2025	RS	Research stores in Wayne county to respond to inquiry	0.3
02/26/2025	RS	Review evidence of store condition and provide to counsel	0.2
02/26/2025	RS	Review filed lease rejection exhibits and provide to BL team	0.4
02/26/2025	RS	Review new lease reconciliations and advise lease administration	0.5
02/26/2025	RS	Review weekly invoice run	0.7
02/26/2025	RS	Send and review emails re: store closures in February and March	0.2
02/27/2025	RS	Assess rent abatement history	0.4
02/27/2025	RS	Call with J. Goldberger (DPW) re: store matters	0.3
02/27/2025	RS	Review CAM and insurance reconciliations	0.5
02/27/2025	RS	Review March rent run and reconcile with closing store timeline	1.5
02/27/2025	RS	Send emails to GBRP re: lease rejections	0.1
02/27/2025	RS	Send emails to M3 re: March rent	0.2
02/28/2025	RS	Analyze incremental batch of rent payments for lease sales	0.8
02/28/2025	RS	Review rent payments and prepare preliminary reconciliations for week 5 through 8 budgets	1.8
Total Professional Hours			53.4



Big Lots, Inc.
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Re: Real Estate Advisory
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PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,415	0.4	566.00
Job Chan	\$1,225	4.2	5,145.00
Rowan Steere	\$685	48.8	33,428.00
Total Professional Hours and Fees		53.4	\$ 39,139.00



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Accounting Advisory for Bankruptcy
Code: 20008940PA0003.1.24

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/03/2025	JH	Meeting with S. Hutkai, S. Raver, J. Tanguay (all BL), J. Horgan, J. Clarrey, and S. Lemack (all AlixPartners) re: transaction accounting touch-point meeting	0.9
02/03/2025	JH	Review open issues on sale journal entry template for meeting with J. Tanguay, others (BL)	0.5
02/03/2025	JEC	Meeting with S. Hutkai, S. Raver, J. Tanguay (all BL), J. Horgan, J. Clarrey, and S. Lemack (all AlixPartners) re: transaction accounting touch-point meeting	0.9
02/03/2025	SL	Meeting with S. Hutkai, S. Raver, J. Tanguay (all BL), J. Horgan, J. Clarrey, and S. Lemack (all AlixPartners) re: transaction accounting touch-point meeting	0.9
02/05/2025	JH	Meeting with S. Hutkai, S. Raver, J. Tanguay (all BL), J. Horgan, J. Clarrey, and S. Lemack (all AlixPartners) re: transaction accounting follow-up discussion	1.0
02/05/2025	JH	Prepare responses to questions from J. Tanguay (BL) re: journal entries to record Gordon Brothers sale for inventory, lease designation rights, certain property interests, store FF&E, and other assets	1.0
02/05/2025	JH	Review responses from J. Clarrey (AlixPartners) re: treatment of debtors' obligations post-sale to Gordon Brothers on accrued vacation, gift card/merch card reserves for assessment of accounting entries to record sale to Gordon Brothers	0.5
02/05/2025	JEC	Meeting with S. Hutkai, S. Raver, J. Tanguay (all BL), J. Horgan, J. Clarrey, and S. Lemack (all AlixPartners) re: transaction accounting follow-up discussion	1.0
02/05/2025	SL	Meeting with S. Hutkai, S. Raver, J. Tanguay (all BL), J. Horgan, J. Clarrey, and S. Lemack (all AlixPartners) re: transaction accounting follow-up discussion	1.0
02/07/2025	JH	Review and prepare responses to questions from J. Tanguay (BL) re: accounting for sale to Gordon Brothers for all remaining inventory, lease designation rights, store FF&E, and other assets	0.8
02/07/2025	JEC	Research inquiry from BL team re: asset sales	0.9
02/10/2025	AP	Meeting with J. Horgan, A. Perrella, J. Jang and J. Clarrey (all AlixPartners) re: cash-related accounting topics	0.4
02/10/2025	JH	Meeting with J. Horgan, J. Clarrey, and S. Lemack (all AlixPartners) re: next steps re: open transaction accounting items	0.7
02/10/2025	JH	Meeting with J. Horgan, A. Perrella, J. Jang and J. Clarrey (all AlixPartners) re: cash-related accounting topics	0.4
02/10/2025	JH	Meeting with S. Hutkai, J. Tanguay (both BL), J. Horgan, J. Clarrey, and S. Lemack (all AlixPartners) re: transaction accounting follow-up discussion	1.1
02/10/2025	JH	Prepare comments and questions re: with J. Tanguay (BL) re: draft journal entries to record sale of inventory, store FF&E, lease designation rights and other assets to Gordon Brothers	1.3
02/10/2025	JEC	Meeting with J. Horgan, J. Clarrey, and S. Lemack (all AlixPartners) re: next steps re: open transaction accounting items	0.7
02/10/2025	JEC	Meeting with S. Hutkai, J. Tanguay (both BL), J. Horgan, J. Clarrey, and S. Lemack (all AlixPartners) re: transaction accounting follow-up discussion	1.1
02/10/2025	JEC	Meeting with J. Horgan, A. Perrella, J. Jang, S. Lemack (partial) and J. Clarrey (all AlixPartners) re: cash-related accounting topics	0.4



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Re: Accounting Advisory for Bankruptcy
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/10/2025	JJ	Meeting with J. Horgan, A. Perrella, J. Jang and J. Clarrey (all AlixPartners) re: cash-related accounting topics	0.4
02/10/2025	SL	Meeting with J. Horgan, J. Clarrey, and S. Lemack (all AlixPartners) re: next steps re: open transaction accounting items	0.7
02/10/2025	SL	Meeting with S. Hutkai, J. Tanguay (both BL), J. Horgan, J. Clarrey, and S. Lemack (all AlixPartners) re: transaction accounting follow-up discussion	1.1
02/11/2025	AP	Meeting with J. Horgan, A. Perrella, J. Jang, S. Lemack J. Clarrey (all AlixPartners) and J. Caruso, S. Hutkai, J. Tanguay (all BL) re: cash-related accounting topics	1.1
02/11/2025	JH	Meeting with J. Horgan, A. Perrella, J. Jang, S. Lemack J. Clarrey (all AlixPartners) and J. Caruso, S. Hutkai, J. Tanguay (all BL) re: cash-related accounting topics	1.1
02/11/2025	JH	Prepare questions for J. Caruso, others (BL) re: Gordon Brothers agency agreement on journal entries to be recorded on January 2025's books and records	1.0
02/11/2025	JEC	Meeting with J. Horgan, A. Perrella, J. Jang, S. Lemack J. Clarrey (all AlixPartners) and J. Caruso, S. Hutkai, J. Tanguay (all BL) re: cash-related accounting topics	1.1
02/11/2025	JJ	Meeting with J. Horgan, A. Perrella, J. Jang, S. Lemack J. Clarrey (all AlixPartners) and J. Caruso, S. Hutkai, J. Tanguay (all BL) re: cash-related accounting topics	1.1
02/11/2025	SL	Meeting with J. Horgan, A. Perrella, J. Jang, S. Lemack J. Clarrey (all AlixPartners) and J. Caruso, S. Hutkai, J. Tanguay (all BL) re: cash-related accounting topics	1.1
02/14/2025	JH	Updates on accounting issues open tracker on Gordon Brothers sale closing	0.7
02/18/2025	JH	Meeting with S. Hutkai, J. Tanguay (both BL), J. Horgan, J. Clarrey (partial), S. Lemack (all AlixPartners) re: transaction accounting	1.1
02/18/2025	JH	Prepare responses to questions on gain/loss on sale to Gordon Brothers and on agency revenue for meeting with J. Tanguay, S. Hutkai (BL)	1.0
02/18/2025	JH	Send agenda items for meeting tomorrow with S. Hutkai, J. Tanguay (AlixPartners) re: recording gain/loss on sale to Gordon Brothers and recording agency revenues	0.3
02/18/2025	JEC	Meeting with S. Hutkai, J. Tanguay (both BL), J. Horgan, J. Clarrey (partial), S. Lemack (all AlixPartners) re: transaction accounting	0.7
02/18/2025	SL	Meeting with S. Hutkai, J. Tanguay (both BL), J. Horgan, J. Clarrey (partial), S. Lemack (all AlixPartners) re: transaction accounting	1.1
02/19/2025	JH	Meeting with J. Horgan and J. Clarrey (both AlixPartners) re: inventory accounting and related diligence	0.6
02/19/2025	JH	Follow-up meeting with and S. Hutkai, J. Tanguay (both BL), J. Horgan, J. Clarrey, S. Lemack (all AlixPartners) re: transaction accounting	1.3
02/19/2025	JH	Meeting with K. Percy, J. Horgan and J. Clarrey (all AlixPartners) re: inventory sales and accounting impact	0.3
02/19/2025	JH	Draft updates to J. Tanguay, S. Hutkai (BL) re: accounting open issues on gain/loss on sale to Gordon Brothers and on agency revenue	1.0



Big Lots, Inc.
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Re: Accounting Advisory for Bankruptcy
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/19/2025	JEC	Meeting with J. Horgan and J. Clarrey (both AlixPartners) re: inventory accounting and related diligence	0.6
02/19/2025	JEC	Follow-up meeting with and S. Hutkai, J. Tanguay (both BL), J. Horgan, J. Clarrey, S. Lemack (all AlixPartners) re: transaction accounting	1.3
02/19/2025	JEC	Meeting with K. Percy, J. Horgan and J. Clarrey (all AlixPartners) re: inventory sales and accounting impact	0.3
02/19/2025	KP	Meeting with K. Percy, J. Horgan and J. Clarrey (all AlixPartners) re: inventory sales and accounting impact	0.3
02/19/2025	SL	Follow-up meeting with and S. Hutkai, J. Tanguay (both BL), J. Horgan, J. Clarrey, S. Lemack (all AlixPartners) re: transaction accounting	1.3
02/20/2025	JH	Meeting with S. Hutkai, J. Tanguay (both BL), J. Horgan, J. Clarrey, S. Lemack (all AlixPartners) re: follow-up transaction accounting items	0.8
02/20/2025	JH	Prepare responses to questions on gain/loss on sale to Gordon Brothers and on agency revenue for meeting with J. Tanguay, S. Hutkai (BL)	1.2
02/20/2025	JEC	Meeting with S. Hutkai, J. Tanguay (both BL), J. Horgan, J. Clarrey, S. Lemack (all AlixPartners) re: follow-up transaction accounting items	0.8
02/20/2025	JEC	Research payables information to support accounting inquiry	0.9
02/20/2025	SL	Meeting with S. Hutkai, J. Tanguay (both BL), J. Horgan, J. Clarrey, S. Lemack (all AlixPartners) re: follow-up transaction accounting items	0.8
02/24/2025	JH	Review and respond to questions from J. Tanguay (BL) re: GAAP reporting for income statement for inclusion of Gordon Brothers agency revenue and gain/loss on sale of remaining inventory and lease designation rights	0.5
02/25/2025	JH	Meeting with and S. Hutkai, J. Tanguay (both BL), J. Horgan, J. Clarrey, S. Lemack (all AlixPartners) re: follow-up transaction accounting items	0.9
02/25/2025	JH	Draft update to J. Clarrey (AlixPartners) re: accounting for sale to Gordon Brothers and for adjustments to post-sale agency agreement revenue and billings	0.4
02/25/2025	JH	Respond to questions from J. Clarrey (AlixPartners) re: questions on Gordon Brothers gain/loss on sale and on agency agreement revenues to be reported in January 2025 monthly financial statements	0.2
02/25/2025	JH	Review accounting for funded debt paydowns and reconciliation items associated with proceeds from sale to Gordon Brothers	0.5
02/25/2025	JH	Review financial statement drafts and transaction entries noting comments and questions on gain/loss on sale to Gordon Brothers and on agency revenue for meeting with J. Tanguay, S. Hutkai (BL)	0.8
02/25/2025	JEC	Meeting with and S. Hutkai, J. Tanguay (both BL), J. Horgan, J. Clarrey, S. Lemack (all AlixPartners) re: follow-up transaction accounting items	0.9
02/25/2025	SL	Meeting with and S. Hutkai, J. Tanguay (both BL), J. Horgan, J. Clarrey, S. Lemack (all AlixPartners) re: follow-up transaction accounting items	0.9
02/26/2025	JH	Call with J. Horgan and J. Clarrey (both AlixPartners) re: status of accounting reconciliation items and MOR preparation	0.5
02/26/2025	JH	Draft comments re: work in process on January 2025 monthly operating reports by legal entity and accounting for Gordon Brothers agency agreement and gain/loss on sale for J. Clarrey (AlixPartners)	0.5
02/26/2025	JEC	Call with J. Horgan and J. Clarrey (both AlixPartners) re: status of accounting reconciliation items and MOR preparation	0.5



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Re: Accounting Advisory for Bankruptcy
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<u>DATE</u>	<u>PROFESSIONAL</u>	<u>DESCRIPTION OF SERVICES</u>	<u>HOURS</u>
Total Professional Hours			<u>47.2</u>



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Re: Accounting Advisory for Bankruptcy
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PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,415	0.3	424.50
James Horgan	\$1,225	22.9	28,052.50
Jarod E Clarrey	\$1,150	12.1	13,915.00
Sam Lemack	\$980	8.9	8,722.00
Anthony Perrella	\$850	1.5	1,275.00
Jimmy Jang	\$810	1.5	1,215.00
Total Professional Hours and Fees		47.2	\$ 53,604.00



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Travel Time
Code: 20008940PA0003.1.31

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/10/2025	JEC	Travel from St. Louis, MO to Columbus, OH - Client site travel	2.7
02/10/2025	KP	Travel from Connecticut to Columbus, OH for client meetings	3.5
02/12/2025	JEC	Travel from Columbus, OH to St. Louis, MO - Client site travel	2.5
02/12/2025	KP	Travel from Columbus, OH to Connecticut for client meetings	3.5
Total Professional Hours			12.2



Big Lots, Inc.
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Re: Travel Time
Code: 20008940PA0003.1.31

PROFESSIONAL	RATE	HOURS	FEEs
Kent Percy	\$1,415	7.0	9,905.00
Jarod E Clarrey	\$1,150	5.2	5,980.00
Total Professional Hours and Fees		12.2	\$ 15,885.00
Less 50% Travel			(7,942.50)
Total Professional Fees			\$ 7,942.50